

The Directors submit their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 March 2002.

#### PRINCIPAL ACTIVITIES

The principal activities of the Company during the financial year are the provision of management services and investment holding. The principal activities of the subsidiary companies are set out in note 13 to the financial statements. There has been no significant change in the nature of these activities during the financial year.

#### **FINANCIAL RESULTS**

	Group RM'000	Company RM'000
(Loss)/profit from ordinary activities after taxation Minority interests	(2,789) 1,303	815 -
Net (loss)/profit for the financial year	(1,486)	815

#### **DIVIDEND**

No dividend has been paid, declared or proposed since the end of the Company's previous financial year.

#### **MOVEMENTS ON RESERVES AND PROVISIONS**

All material transfers to or from reserves and provisions during the financial year have been disclosed in the financial statements.

### **DIRECTORS**

The Directors who have held office since the date of the last report are :

Tan Sri Dato' Tan Hua Choon Mr Ong Euwan George

Mr Lim Jian Hoo

Mr Thor Poh Seng

Cik Yazween Binti Dato' Yahya (appointed on 25 March, 2002)
Mr Lee Yu-Jin (appointed on 25 March, 2002)
Dato' Yahya Bin Hj Talib (resigned on 25 March, 2002)
En Hamzah Bin Dato' Dr Mohd Salleh (resigned on 15 December, 2001)

En Pakh Ruddin Bin Sulaiman (appointed on 15 December, 2001, resigned on 25 March, 2002)

In accordance with Article 83 of the Company's Articles of Association, Mr Lim Jian Hoo and Mr Ong Euwan George retire from the Board at the forthcoming Annual General Meeting and, being eligible, offer themselves for re-election.

In accordance with Article 90 of the Company's Articles of Association, Mr Lee Yu-Jin and Cik Yazween Binti Dato' Yahya retire from the Board at the forthcoming Annual General Meeting and, being eligible offer themselves for re-election.

for the financial year ended 31 March 2002

#### **DIRECTORS' INTERESTS**

According to the Register of Directors' Shareholdings, particulars of interests in the shares in the Company and its related corporations during the financial year of those Directors holding office at the end of the financial year are as follows:

Number of ordinary shares of RM0.50 each

	1 April 2001	Addition	Disposal	31 March 2002
Malaysia Aica Berhad				
Tan Sri Dato' Tan Hua Choon				
Direct	18,868,321	_	_	18,868,321

None of the Directors in office at the end of the financial year held any other interests in the shares in the Company or its related corporations during the financial year.

#### **DIRECTORS' BENEFITS**

Since the end of the previous financial year, no Director has received or become entitled to receive a benefit (other than the fees and other emoluments shown in note 5 to the financial statements) by reason of a contract made by the Company or by a related corporation with the Director or with a firm of which he is a member, or with a company in which he has a substantial financial interest.

During and at the end of the financial year, no arrangements subsisted to which the Company is a party, being arrangements with the object or objects of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### STATUTORY INFORMATION ON THE FINANCIAL STATEMENTS

Before the income statements and balance sheets of the Group and of the Company were made out, the Directors took reasonable steps :

- (a) to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and had satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts; and
- (b) to ensure that any current assets, other than debts, which were unlikely to realise in the ordinary course of business their book values, had been written down to an amount which they might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances :

- (a) which would render the amounts written off for bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or
- (b) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or
- (c) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

No contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Company and its subsidiaries to meet their obligations when they fall due.

#### **DIRECTORS' REPORT**

for the financial year ended 31 March 2002

At the date of this report, there does not exist:

- (a) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liability of any other person; or
- (b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

### OTHER STATUTORY INFORMATION

At the date of this report, the Directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements which would render any amount stated in the financial statements misleading.

In the opinion of the Directors,

- (a) the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and
- (b) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

#### **AUDITORS**

The auditors, PricewaterhouseCoopers, have expressed their willingness to continue in office.

In accordance with a resolution of the Board of Directors.

#### **Lim Jian Hoo**

Director

#### **Thor Poh Seng**

Director

Penang

18 July, 2002

### **REPORT** of the Auditors to the Members of Malaysia Aica Berhad

We have audited the financial statements set out on pages 26 to 49. These financial statements are the responsibility of the Company's Directors. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with approved auditing standards in Malaysia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Directors, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

#### In our opinion:

- (a) the financial statements have been prepared in accordance with the provisions of the Companies Act, 1965 and the applicable approved accounting standards in Malaysia so as to give a true and fair view of:
  - (i) the matters required by Section 169 of the Companies Act, 1965 to be dealt with in the financial statements; and
  - (ii) the state of affairs of the Group and of the Company as at 31 March, 2002 and of the results and cash flows of the Group and of the Company for the financial year ended on that date;

and

(b) the accounting and other records and the registers required by the Act to be kept by the Company and by the subsidiary companies of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.

The names of the subsidiary companies of which we have not acted as auditors are indicated in note 13 to the financial statements. We have considered the financial statements of these subsidiary companies and the auditors' reports thereon.

We are satisfied that the financial statements of the subsidiary companies that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.

The auditors' reports on the financial statements of the subsidiary companies were not subject to any qualification and did not include any comment made under subsection (3) of section 174 of the Act.

**PricewaterhouseCoopers** 

[AF: 1146]

Chartered Accountants

Cho Choo Meng [2082/09/02 (J)]

Partner of the firm

Penang 18 July, 2002

### **INCOME** Statements

		Group		Group Company		pany
	Note	2002	2001	2002	2001	
		RM'000	RM'000	RM'000	RM'000	
Revenue	4	25,660	23,531	2,307	2,462	
Cost of sales		(25,117)	(18,576)	_	_	
Gross profit		543	4,955	2,307	2,462	
Other operating income		2,175	884	145	601	
Selling and distribution costs		(877)	(1,006)	_	_	
Administration expenses		(3,794)	(5,518)	(1,296)	(1,571)	
Other operating expenses		(288)	(95)	-	(50)	
(Loss)/profit from operations	5	(2,241)	(780)	1,156	1,442	
Finance cost	6	(143)	(188)	_	_	
Share of results of associated companies		(30)	201	_		
(Loss)/profit from ordinary activities						
before taxation		(2,414)	(767)	1,156	1,442	
Taxation	7	(365)	(357)	(341)	(343)	
Share of tax of associated companies		(10)	(16)	-	_	
(Loss)/profit from ordinary activities						
after taxation		(2,789)	(1,140)	815	1,099	
Minority interests		1,303	914	_	_	
Net (loss)/profit for the financial year		(1,486)	(226)	815	1,099	
Loss per share						
– basic	8	(1.4 sen)	(0.2 sen)			
– diluted	8					

BALANCE Sheets as at 31 March 2002

Property plant and equipment   12   21,606   22,377   6,918   6,700			Group		Company		
Capital and reserves		Note	2002	2001	2002	2001	
Share capital Reserves   10   30,132   31,330   32,211   31,396   30,132   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,330   32,310   31,300   32,310			RM'000	RM'000	RM'000	RM'000	
Share capital Reserves   10   30,132   31,330   32,211   31,396   30,132   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,396   31,330   32,211   31,330   32,310   31,300   32,310	Capital and reserves						
Reserves		0	F4 347	E4 247	F4 247	E 4 247	
Non-current liabilities	· · · · · · · · · · · · · · · · · · ·						
Non-current liabilities	Reserves	10	30,132	31,330	32,211	31,396	
Minority interests   11   925   916   37   34			84,449	85,647	86,528	85,713	
Provision for retirement benefits         11         925         916         37         34           Represented by :           Represented by :           Non-current assets           Property, plant and equipment         12         21,606         22,377         6,918         7,016           Subsidiary companies         13         -         -         16,395         12,872           Associated companies         14         2,002         2,042         672         672           Investments         15         905         905         548         548           Goodwill on consolidation         926         926         -         -           Current assets         1         1,081         1,535         -         -           Inventories         16         8,043         11,779         -         -         -           Inventories         16         8,043         11,779         -         -         -         -           Inventories         16         8,043         11,779         -         -         -         -         -         -         -         -         -         -         -         -         -	Non-current liabilities						
Population   Pop	Minority interests		4,889	6,192	_	_	
Represented by :   Non-current assets   Property, plant and equipment   12   21,606   22,377   6,918   7,016   50.00   7,016	Provision for retirement benefits	11	925	916	37	34	
Non-current assets   Property, plant and equipment   12   21,606   22,377   6,918   7,016   5   5   5   12,872   6   6   6   7   6   6   7			90,263	92,755	86,565	85,747	
Non-current assets   Property, plant and equipment   12   21,606   22,377   6,918   7,016   5   5   5   12,872   6   6   6   7   6   6   7	Represented by ·						
Subsidiary companies	•						
Subsidiary companies	Property, plant and equipment	12	21.606	22.377	6.918	7.016	
Associated companies			_	_			
Net current assets   15   905   905   548   548   548   548   548   6000   926   9			2,002	2,042			
Goodwill on consolidation         926         926         -         -           25,439         26,250         24,533         21,108           Current assets           Inventories         16         8,043         11,779         -         -           Trade receivables         17         1,081         1,535         -         -           Bills receivables         18         2,281         789         -         -           Investment in finance leases         19         -         7         -         -           Investment in finance leases         19         -         7         -         -           Investment in finance leases         19         -         7         -         -           Hire-purchase receivables         20         -         33         -         -         -           Hire-purchase receivables         21         3         3         -         -         -           Other receivables, deposits and prepayments         22         342         196         82         58           Amounts due from subsidiary companies         23         -         -         7,087         10,828           Deposits, cash and bank balances	·	15			548		
Inventories   16   8,043   11,779   -   -     -					_	_	
Inventories   16   8,043   11,779   -   -     -			25.439	26 250	24.533	21 108	
Trade receivables         17         1,081         1,535         -         -           Bills receivable         18         2,281         789         -         -           Investment in finance leases         19         -         7         -         -           Hire-purchase receivables         20         -         33         -         -           Factoring receivables         21         3         3         -         -           Other receivables, deposits and prepayments         22         342         196         82         58           Amounts due from subsidiary companies         23         -         -         -         7,087         10,828           Deposits, cash and bank balances         24         59,777         57,660         55,497         54,424           Current liabilities         Trade and other payables         25         2,856         1,831         127         125           Short term borrowing         26         1,000         378         -         -         -           Provision for taxation         546         570         499         526         1         3         20         8         20         8         20         2	Current assets		23, 133	20,230	2 1,555	21,100	
Bills receivable	Inventories	16	8,043	11,779	_	_	
Investment in finance leases	Trade receivables	17	1,081	1,535	_	-	
Hire-purchase receivables   20	Bills receivable	18	2,281	789	_	-	
Current liabilities   21   3   3   3   5   5   5   5   5   5   5	Investment in finance leases	19	_	7	_	_	
Other receivables, deposits and prepayments       22       342       196       82       58         Amounts due from subsidiary companies       23       -       -       7,087       10,828         Deposits, cash and bank balances       24       59,777       57,660       55,497       54,424         Track and other payables       25       2,856       1,831       127       125         Short term borrowing       26       1,000       378       -       -       -         Provision for taxation       546       570       499       526         Dividend payable/proposed       8       20       8       20         Bank overdrafts       27       2,293       2,698       -       -         Net current assets       64,824       66,505       62,032       64,639	Hire-purchase receivables	20	_	33	_	-	
Amounts due from subsidiary companies Deposits, cash and bank balances  24  59,777  57,660  55,497  54,424  71,527  72,002  62,666  65,310  Current liabilities  Trade and other payables Short term borrowing 26  1,000  378  Provision for taxation Dividend payable/proposed Bank overdrafts  27  28  64,824  66,505  62,032  64,639	Factoring receivables	21	3	3	_	-	
Amounts due from subsidiary companies Deposits, cash and bank balances  24  59,777  57,660  55,497  54,424  71,527  72,002  62,666  65,310  Current liabilities  Trade and other payables Short term borrowing 26  1,000  378  Provision for taxation Dividend payable/proposed Bank overdrafts  27  28  64,824  66,505  62,032  64,639	Other receivables, deposits and prepayments	22	342	196	82	58	
71,527       72,002       62,666       65,310         Current liabilities         Trade and other payables       25       2,856       1,831       127       125         Short term borrowing       26       1,000       378       -       -       -         Provision for taxation       546       570       499       526         Dividend payable/proposed       8       20       8       20         Bank overdrafts       27       2,293       2,698       -       -       -         Net current assets       64,824       66,505       62,032       64,639		23	_	_	7,087	10,828	
Current liabilities         Trade and other payables       25       2,856       1,831       127       125         Short term borrowing       26       1,000       378       -       -       -         Provision for taxation       546       570       499       526         Dividend payable/proposed       8       20       8       20         Bank overdrafts       27       2,293       2,698       -       -       -         Net current assets       64,824       66,505       62,032       64,639	Deposits, cash and bank balances	24	59,777	57,660	55,497	54,424	
Trade and other payables       25       2,856       1,831       127       125         Short term borrowing       26       1,000       378       -       -       -         Provision for taxation       546       570       499       526         Dividend payable/proposed       8       20       8       20         Bank overdrafts       27       2,293       2,698       -       -       -         Net current assets       64,824       66,505       62,032       64,639			71,527	72,002	62,666	65,310	
Short term borrowing         26         1,000         378         -<	Current liabilities						
Provision for taxation         546         570         499         526           Dividend payable/proposed         8         20         8         20           Bank overdrafts         27         2,293         2,698         -         -         -           6,703         5,497         634         671           Net current assets         64,824         66,505         62,032         64,639	Trade and other payables	25	2,856	1,831	127	125	
Dividend payable/proposed       8       20       8       20         Bank overdrafts       27       2,293       2,698       -       -       -         6,703       5,497       634       671         Net current assets       64,824       66,505       62,032       64,639	Short term borrowing	26	1,000	378	_	-	
Bank overdrafts       27       2,293       2,698       -       -         6,703       5,497       634       671         Net current assets       64,824       66,505       62,032       64,639	Provision for taxation		546	570	499	526	
6,703         5,497         634         671           Net current assets         64,824         66,505         62,032         64,639	Dividend payable/proposed		8	20	8	I	
Net current assets <b>64,824</b> 66,505 <b>62,032</b> 64,639	Bank overdrafts	27	2,293	2,698	-	-	
			6,703	5,497	634	671	
<b>90,263</b> 92,755 <b>86,565</b> 85,747	Net current assets		64,824	66,505	62,032	64,639	
			90,263	92,755	86,565	85,747	

The accounting policies and the notes on pages 31 to 49 form an integral part of these financial statements.

At 31 March 2002

108,634,560

# **CONSOLIDATED** Statement of Changes in Equity

	Issued and ordinary s	hares of						
	RM0.50	each	Exchange	Non-distr	ibutable Property	l	Distributable	
	Number	Nominal	fluctuation	Share	revaluation	Capital	Retained	
	of	value	reserve	premium	surplus	reserve	profit	Total
Group	shares	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
At 1 April 2000	108,634,560	54,317	_	13,296	99	824	16,624	85,160
Share of property revaluation surplus in associated company	_		_		713			713
,,,,,								
Net gain not recognised in income statement	_	_	_	_	713	_	_	713
Statee					, .5			
Net loss for the								
financial year	_	-	_	_	_	_	(226)	(226)
At 31 March 2001	108,634,560	54,317	_	13,296	812	824	16,398	85,647
At 1 April 2001	108,634,560	54,317	-	13,296	812	824	16,398	85,647
Currency translation differences	-	-	288	-	-	-	-	288
Net gain not recognised in income								
statement	_	_	288	_	-	_	-	288
Net loss for the financial year	_	-	_	-	_	_	(1,486)	(1,486)
	400 504 555				040	004	44.042	04.446

The accounting policies and the notes on pages 31 to 49 form an integral part of these financial statements.

54,317

288

13,296

812

824

14,912

84,449

## **STATEMENT** of Changes in Equity

for the financial year ended 31 March 2002

Issued and fully paid ordinary shares of

	RM0.50 each		Non-distri	ibutable	Distributable	
	Number	Nominal	Share	Capital	Retained	
	of	value	premium	reserve	profit	Total
Company	shares	RM'000	RM'000	RM'000	RM′000	RM'000
At 1 April 2000	108,634,560	54,317	13,296	1,800	15,201	84,614
Net profit for the						
financial year	_	_	-	-	1,099	1,099
At 31 March 2001	108,634,560	54,317	13,296	1,800	16,300	85,713
4.4.4.11.0004	100 504 550	54.047	42.225	4.000	45.200	05.740
At 1 April 2001	108,634,560	54,317	13,296	1,800	16,300	85,713
Net profit for the						
financial year	-	_	_	_	815	815
At 31 March 2002	108,634,560	54,317	13,296	1,800	17,115	86,528

## **CASH** Flow Statements

		Group		Company		
	Note	2002	2001	2002	2001	
		RM'000	RM′000	RM'000	RM'000	
Operating cash flows						
Cash receipts from customers		26,563	26,407	671	465	
Cash payments to suppliers		(25,933)	(27,418)	(1,193)	(2,416)	
Cash flows from/(used in) operations		630	(1,011)	(522)	(1,951)	
Retirement benefits paid		(10)	(23)	-	-	
Interest paid		(143)	(188)	_	-	
Taxation paid		(389)	(354)	(368)	(328)	
		(542)	(565)	(368)	(328)	
Net operating cash flows		88	(1,576)	(890)	(2,279)	
Investing cash flows						
Net dividends received from an						
associated company		_	135	_	135	
Net dividends received from						
other investments		23	23	23	23	
Proceeds from disposal of						
property, plant and equipment		341	2,137	145	525	
Purchase of property, plant and equipment		(220)	(256)	_	(167)	
Proceeds from disposal of quoted investments		_	525	_	525	
Interest received		1,680	1,718	1,807	1,840	
Net investing cash flows		1,824	4,282	1,975	2,881	
Financing cash flows						
Dividends paid		(12)	(772)	(12)	(772)	
Receipt of short term borrowing		622	_	_	-	
Repayment of short term borrowing		_	(1,788)	-	-	
Net financing cash flows		610	(2,560)	(12)	(772)	
Net change in cash and cash equivalents		2,522	146	1,073	(170)	
Cash and cash equivalents at		F4 063	E4.046	F4 434	E4 E04	
beginning of the financial year  Cash and cash equivalents at		54,962	54,816	54,424	54,594	
end of the financial year	29	57,484	54,962	55,497	54,424	
,			•		·	

The accounting policies and the notes on pages 31 to 49 form an integral part of these financial statements.

for the financial year ended 31 March 2002

#### 1. GENERAL INFORMATION

The principal activities of the Company are the provision of management services and investment holding. The principal activities of the subsidiary companies are set out in note 13 to the financial statements.

The number of employees in the Group and in the Company at the end of the financial year is 465 (2001 : 445) and 12 (2001 : 11) respectively.

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and listed on the Main Board of the Kuala Lumpur Stock Exchange.

The Company's registered office is located at:

8-3 Jalan Segambut 51200 Kuala Lumpur

The Company's principal place of business is located at:

9 Jalan Zainal Abidin 10400 Penang

#### 2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

The financial statements have been prepared under the historical cost convention (as modified by the revaluation of certain property, plant and equipment) unless otherwise indicated in this summary of significant accounting policies.

The financial statements comply with the applicable approved accounting standards in Malaysia and the provisions of the Companies Act, 1965.

#### 3. SIGNIFICANT ACCOUNTING POLICIES

All significant accounting policies set out below are consistent with those applied in the previous financial year unless stated otherwise.

#### **Basis of consolidation**

The consolidated financial statements include the financial statements of the Company and its subsidiary companies made up to the end of the financial year.

Subsidiary companies are those companies in which the Group has power to exercise control over the financial and operating policies so as to obtain benefits from their activities. Subsidiary companies are consolidated from the date on which control is transferred to the Group and is no longer consolidated from the date that control ceases. Intra-group transactions, balances and unrealised profits or losses are eliminated fully on consolidation and the consolidated financial statements reflect external transactions only.

### Property, plant and equipment

Property, plant and equipment except for certain land, buildings, plant and machinery are stated at historical cost less accumulated depreciation.

Certain land, buildings, plant and machinery are stated at revalued amounts, based on valuations carried out by independent professional valuers, Government valuers and Directors, less accumulated depreciation.

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

Freehold land is not depreciated

Long term leasehold land and short term leasehold land are amortised in equal instalments over the periods of the respective leases ranging from 50 to 87 years, expiring in years 2041 to 2082.

Depreciation of other property, plant and equipment, except for spare parts and loose tools, is calculated on the straight line basis so as to write off the cost or valuation of the property, plant and equipment over their estimated useful lives at the following annual rates:

Buildings	2
Plant and machinery	5 – 10
Furniture, fittings and equipment	10 – 20
Motor vehicles	20

The land, buildings, plant and machinery have not been revalued since the dates of the revaluation exercises as stated in note 12. The Directors have adopted the transitional provisions in respect of assets carried at previously revalued amounts of International Accounting Standards standard no. 16 (Revised): Property, Plant and Equipment as allowed for by the Malaysian Accounting Standards Board ("MASB") to retain the carrying amounts of these land, buildings, plant and machinery on the basis of their previous revaluation subject to the continuing application of current depreciation policy.

Initial purchases of spare parts and loose tools have been capitalised and depreciated at annual rates ranging from 20% to 100%. Subsequent purchases of such items have been charged out directly to the income statement.

Surpluses arising on revaluation are credited to revaluation reserve. Any deficit arising from revaluation is charged against the revaluation reserve to the extent of a previous surplus held in the revaluation reserve for the same asset.

### **Subsidiary companies**

Investments in subsidiary companies are stated at cost. Allowance for diminution in value of investments in subsidiary companies will be made when, in the opinion of the Directors, there is a permanent diminution in value.

### **Associated companies**

The Group treats as associated companies, those companies in which a long term equity interest of between 20% and 50% is held or where it is in a position to exercise significant influence over the financial and operating policies.

The Group's share of profits less losses of associated companies is included in the consolidated income statement and the Group's share of post-acquisition retained profits and accumulated losses are added to and deducted from the cost of investments in the consolidated balance sheet respectively.

In the company's financial statements, investments in associated companies are stated at cost. Allowance for diminution in value of investments in associated companies will be made when, in the opinion of the Directors, there is a permanent diminution in value.

#### Investments

Investments are stated at cost less allowance for diminution in value. Cost is determined principally on an average basis, computed on the occasion of each acquisition. Allowance for diminution in value is made only if, in the opinion of the Directors, there has been a permanent fall in the value of the investment. Profits or losses realised on sale of investments are taken to the income statement.

for the financial year ended 31 March 2002

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

#### Goodwill on consolidation

Goodwill on consolidation represents the excess of the purchase price over the Group's share of fair values of the net assets of the subsidiary companies at the date of acquisition. Goodwill is retained in the consolidated balance sheet at cost unless in the opinion of the Directors there is a permanent diminution, in which case an allowance is made.

#### **Inventories**

Inventories are stated at the lower of cost and net realisable value after adequate allowance has been made for all deteriorated, damaged, obsolete or slow-moving inventories. In general, cost is determined on the first in first out basis. In the case of work in progress and finished goods, cost consists of cost of raw materials, direct labour and an appropriate proportion of factory overheads.

#### **Receivables**

Known bad debts are written off and specific allowance is made for any considered to be doubtful of collection.

### **Retirement benefits**

The Group operates an unfunded final salary defined benefit plan for its employees. The pension accounting cost is assessed using the projected unit credit method. Under this method, the cost of providing pensions is charged to the income statement so as to spread the regular cost over the service lives of employees in accordance with the advice of qualified actuaries who carry out a full valuation of the plan every three years. The pension obligation is measured at the present value of estimated cash outflows using assumed interest rates of 7% per annum. Actuarial gains and losses are amortised over the period of five years on the straight line basis.

### Foreign currency translations

Foreign currency transactions are converted into Ringgit Malaysia at rates of exchange prevailing at the transaction dates. Assets and liabilities denominated in foreign currencies at the balance sheet date are translated into Ringgit Malaysia at the exchange rates prevailing at that date. All exchange differences are included in the income statement.

The principal closing rates used in translation of foreign currency amounts are as follows:

Foreign currency	31.3.2002	31.3.2001
	RM	RM
1 US Dollar	3.7994	3.7994
1 Australian Dollar	2.0060	1.8110
1 Singapore Dollar	2.0820	2.1260
1 Euro Dollar	3.3430	3.3590
100 Renminbi	45.99	_

#### **Deferred taxation**

Provision is made using the liability method for taxation deferred in respect of all timing differences except where it is considered reasonably probable that the tax effects of such deferrals will continue in the foreseeable future.

Deferred tax assets are not recognised unless there is a reasonable expectation of their realisation.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash and bank balances, demand deposits, bank overdrafts and short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONT'D.)

### **Revenue recognition**

Revenue from sales of goods is recognised upon delivery of products.

Income earned in respect of financing of leases and hire-purchase is recognised using the sum-of-digits method while interest income earned on factoring is recognised on the straight line method.

Dividend income is recognised when the shareholder's right to receive payment is established.

Rental income is recognised on an accrual basis.

Interest income is recognised on the accrual basis determined by the principal outstanding and rate applicable.

### **Operating leases**

Payments made under operating leases are charged to the income statement over the lease period.

#### 4. REVENUE

REVENUE		
	Group	
	2002	2001
	RM'000	RM'000
Sales of goods	23,584	21,043
Others	1,883	1,914
Income from financing	193	574
	25,660	23,531
	Com	pany
	2002	2001
	RM′000	RM'000
Interest income	1,807	1,840
Management fees	278	278
Rental income	199	186
Dividend income	23	158
	2,307	2,462

### 5. (LOSS)/PROFIT FROM OPERATIONS

(Loss)/profit from operations is stated after charging:

		Group		Company	
Depreciation of property, plant and equipment   Section   Directors' remuneration :   Fees receivable by :		2002	2001	2002	2001
Directors' remuneration :   Fees receivable by :   Directors of the Company   - Executive Directors   20   10   20   10   10   20   10   20   10   20   10   20   10   20   10   20   2		RM'000	RM'000	RM'000	RM'000
Directors of the Company		852	1,161	97	219
Executive Directors         20         10         20         10           Non-executive Directors         40         52         38         50           Other emoluments receivable by :	Fees receivable by :				
Executive Directors         20         10         20         10           Non-executive Directors         40         52         38         50           Other emoluments receivable by :	Directors of the Company				
Other emoluments receivable by :         Executive Directors of the Company         -         273         -         273           Auditors' remuneration         38         43         10         9           Rental of land, office equipment and buildings         82         123         -         -           Hire of machinery         -         14         -         -           Inventory written off         770         258         -         -           Allowance for doubtful debts         15         1,655         -         -           Allowance for doubtful debts         15         1,655         -         -           Provision for retirement benefits         19         122         3         11           Allowance for diminution in value of investments         19         122         3         11           Allowance for diminution in value of investments         19         122         3         11           Allowance for diminution in value of investments         19         122         3         11           Allowance for diminution in value of investments         19         122         3         11           Allowance for diminution in value of investments         19         1         2           Profit c	• •	20	10	20	10
− Executive Directors of the Company         −         273         −         273           Auditors' remuneration         38         43         10         9           Rental of land, office equipment and buildings         82         123         −         −           Hire of machinery         −         14         −         −           Inventory written off         770         258         −         −           Allowance for doubtful debts         15         1,655         −         −           Provision for retirement benefits         19         122         3         11           Allowance for diminution in value of investments         −         50         −         50           Preliminary expenses written off         −         6         −         −           Loss on foreign exchange         − realised         12         39         −         −           Loss on foreign exchange         − realised         1         7,574         7,408         733         622           and crediting:         Gross dividends from:           - shares quoted in Malaysia         22         18         22         18           - shares quoted in Malaysia         1         5         1 <td><ul> <li>Non-executive Directors</li> </ul></td> <td>40</td> <td>52</td> <td>38</td> <td>50</td>	<ul> <li>Non-executive Directors</li> </ul>	40	52	38	50
Auditors' remuneration       38       43       10       9         Rental of land, office equipment and buildings       82       123       –       –         Hire of machinery       –       14       –       –         Inventory written off       770       258       –       –         Allowance for doubtful debts       15       1,655       –       –         Provision for retirement benefits       19       122       3       11         Allowance for diminution in value of investments       –       50       –       50         Preliminary expenses written off       –       6       –       –         Loss on foreign exchange       realised       12       39       –       –         Loss on foreign exchange       realised       –       4       –       –         Staff costs       7,574       7,408       733       622         and crediting:       -       –       4       –       –         Gross dividends from:       -       –       1       5       1       5         - shares quoted in Malaysia       1       5       1       5       –       -       -       -       -       - <td>Other emoluments receivable by :</td> <td></td> <td></td> <td></td> <td></td>	Other emoluments receivable by :				
Auditors' remuneration       38       43       10       9         Rental of land, office equipment and buildings       82       123       –       –         Hire of machinery       –       14       –       –         Inventory written off       770       258       –       –         Allowance for doubtful debts       15       1,655       –       –         Provision for retirement benefits       19       122       3       11         Allowance for diminution in value of investments       –       50       –       50         Preliminary expenses written off       –       6       –       –         Loss on foreign exchange       realised       12       39       –       –         Loss on foreign exchange       realised       –       4       –       –         Staff costs       7,574       7,408       733       622         and crediting:       -       –       4       –       –         Gross dividends from:       -       –       1       5       1       5         - shares quoted in Malaysia       1       5       1       5       –       -       -       -       -       - <td><ul> <li>Executive Directors of the Company</li> </ul></td> <td>_</td> <td>273</td> <td>_</td> <td>273</td>	<ul> <li>Executive Directors of the Company</li> </ul>	_	273	_	273
Hire of machinery       -       14       -       -         Inventory written off       770       258       -       -         Allowance for doubtful debts       15       1,655       -       -         Provision for retirement benefits       19       122       3       11         Allowance for diminution in value of investments       -       50       -       50         Preliminary expenses written off       -       6       -       -       -         Loss on foreign exchange       -       realised       12       39       -       -       -         Loss on foreign exchange       -       realised       -       4       -       -       -         Loss on foreign exchange       -       realised       12       39       -       -       -         Loss on foreign exchange       -       realised       12       39       -       -       -         Loss on foreign exchange       -       realised       12       39       -       -       -         Staff costs       7,574       7,408       733       622       18       22       18       22       18       2       18       2       18<	· · · · · · · · · · · · · · · · · · ·	38	43	10	9
Inventory written off	Rental of land, office equipment and buildings	82	123	_	_
Allowance for doubtful debts       15       1,655       -       -         Provision for retirement benefits       19       122       3       11         Allowance for diminution in value of investments       -       50       -       50         Preliminary expenses written off       -       6       -       -         Loss on foreign exchange       -       realised       12       39       -       -         Loss on foreign exchange       -       realised       12       39       -       -         Loss on foreign exchange       -       realised       12       39       -       -         Loss on foreign exchange       -       realised       12       39       -       -         Loss on foreign exchange       -       realised       12       39       -       -         Staff costs       7,574       7,408       733       622         Baff costs       7,574       7,408       733       622         Band crediting:       2       18       22       18         Staff costs       1       5       1       5         Frost costs       1       2       1       1       1       1 </td <td>Hire of machinery</td> <td>_</td> <td>14</td> <td>_</td> <td>_</td>	Hire of machinery	_	14	_	_
Provision for retirement benefits         19         122         3         11           Allowance for diminution in value of investments         -         50         -         50           Preliminary expenses written off         -         6         -         -           Loss on foreign exchange         - realised         12         39         -         -           - unrealised         -         4         -         -           Staff costs         7,574         7,408         733         622           and crediting:         Staff costs           Gross dividends from:         - 4         -         -           - shares quoted in Malaysia         22         18         22         18           - shares quoted outside Malaysia         1         5         1         5           - associated company         -         -         -         135           Interest income         1,680         1,718         1,807         1,840           Rental income         215         186         199         186           Profit on disposal of property, plant and equipment         202         181         145         131           Profit on disposal of investment	Inventory written off	770	258	-	_
Allowance for diminution in value of investments       -       50       -       50         Preliminary expenses written off       -       6       -       -         Loss on foreign exchange       -       realised       12       39       -       -         -       unrealised       -       4       -       -       -         Staff costs       7,574       7,408       733       622    and crediting: Gross dividends from:         -       shares quoted in Malaysia       22       18       22       18         -       shares quoted outside Malaysia       1       5       1       5         -       associated company       -       -       -       135         Interest income       1,680       1,718       1,807       1,840         Rental income       215       186       199       186         Profit on disposal of property, plant and equipment       202       181       145       131         Profit on disposal of investment       -       469       -       469         Bad debts recovered       1,801       137       -       -	Allowance for doubtful debts	15	1,655	_	_
Preliminary expenses written off         -         6         -         -           Loss on foreign exchange         -         realised         12         39         -         -           -         unrealised         -         4         -         -           Staff costs         7,574         7,408         733         622           and crediting:         Gross dividends from:           -         shares quoted in Malaysia         22         18         22         18           -         shares quoted outside Malaysia         1         5         1         5           -         associated company         -         -         -         -         135           Interest income         1,680         1,718         1,807         1,840           Rental income         215         186         199         186           Profit on disposal of property, plant and equipment         202         181         145         131           Profit on disposal of investment         -         469         -         469           Bad debts recovered         1,801         137         -         -	Provision for retirement benefits	19	122	3	11
Loss on foreign exchange       realised       12       39       -       -         Staff costs       7,574       7,408       733       622         and crediting :         Gross dividends from :         - shares quoted in Malaysia       22       18       22       18         - shares quoted outside Malaysia       1       5       1       5         - associated company       -       -       -       135         Interest income       1,680       1,718       1,807       1,840         Rental income       215       186       199       186         Profit on disposal of property, plant and equipment       202       181       145       131         Profit on disposal of investment       -       469       -       469         Bad debts recovered       1,801       137       -       -	Allowance for diminution in value of investments	_	50	-	50
Staff costs         - unrealised         - 4		_	6	_	_
Staff costs         7,574         7,408         733         622           and crediting :           Gross dividends from :           - shares quoted in Malaysia         22         18         22         18           - shares quoted outside Malaysia         1         5         1         5           - associated company         -         -         -         -         135           Interest income         1,680         1,718         1,807         1,840           Rental income         215         186         199         186           Profit on disposal of property, plant and equipment         202         181         145         131           Profit on disposal of investment         -         469         -         469           Bad debts recovered         1,801         137         -         -	Loss on foreign exchange – realised	12	39	-	_
and crediting :  Gross dividends from :  - shares quoted in Malaysia - shares quoted outside Malaysia 1 5 1 5 - associated company 135 Interest income 1,680 1,718 1,807 1,840 Rental income 215 186 199 186 Profit on disposal of property, plant and equipment 202 181 145 131 Profit on disposal of investment - 469 Bad debts recovered 1,801 137		_	•	-	_
Gross dividends from :         - shares quoted in Malaysia       22       18       22       18         - shares quoted outside Malaysia       1       5       1       5         - associated company       -       -       -       135         Interest income       1,680       1,718       1,807       1,840         Rental income       215       186       199       186         Profit on disposal of property, plant and equipment       202       181       145       131         Profit on disposal of investment       -       469       -       469         Bad debts recovered       1,801       137       -       -	Staff costs	7,574	7,408	733	622
Gross dividends from :         - shares quoted in Malaysia       22       18       22       18         - shares quoted outside Malaysia       1       5       1       5         - associated company       -       -       -       135         Interest income       1,680       1,718       1,807       1,840         Rental income       215       186       199       186         Profit on disposal of property, plant and equipment       202       181       145       131         Profit on disposal of investment       -       469       -       469         Bad debts recovered       1,801       137       -       -	and crediting :				
- shares quoted outside Malaysia       1       5       1       5         - associated company       -       -       -       -       135         Interest income       1,680       1,718       1,807       1,840         Rental income       215       186       199       186         Profit on disposal of property, plant and equipment       202       181       145       131         Profit on disposal of investment       -       469       -       469         Bad debts recovered       1,801       137       -       -	Gross dividends from :				
- shares quoted outside Malaysia       1       5       1       5         - associated company       -       -       -       -       135         Interest income       1,680       1,718       1,807       1,840         Rental income       215       186       199       186         Profit on disposal of property, plant and equipment       202       181       145       131         Profit on disposal of investment       -       469       -       469         Bad debts recovered       1,801       137       -       -	<ul> <li>shares quoted in Malaysia</li> </ul>	22	18	22	18
- associated company         -         -         -         -         1,35           Interest income         1,680         1,718         1,807         1,840           Rental income         215         186         199         186           Profit on disposal of property, plant and equipment         202         181         145         131           Profit on disposal of investment         -         469         -         469           Bad debts recovered         1,801         137         -         -		1	5	1	5
Rental income         215         186         199         186           Profit on disposal of property, plant and equipment         202         181         145         131           Profit on disposal of investment         -         469         -         469           Bad debts recovered         1,801         137         -         -		_	_	_	135
Profit on disposal of property, plant and equipment 202 181 145 131  Profit on disposal of investment - 469 - 469  Bad debts recovered 1,801 137	Interest income	1,680	1,718	1,807	1,840
and equipment         202         181         145         131           Profit on disposal of investment         -         469         -         469           Bad debts recovered         1,801         137         -         -	Rental income	215	186	199	186
Profit on disposal of investment – 469 – 469 Bad debts recovered <b>1,801</b> 137 – –	Profit on disposal of property, plant				
Bad debts recovered <b>1,801</b> 137 – –	and equipment	202	181	145	131
·	Profit on disposal of investment	_	469	_	469
Gain on foreign exchange – realised 8 – – –		1,801	137	_	_
	Gain on foreign exchange – realised	8	_	-	

Included in staff costs are Executive Directors' emoluments, other than fees, amounting to RM349,440 (2001: RM218,400) for the Group and Company.

The estimated monetary value of benefits-in-kind received and receivable by the Directors otherwise than in cash amounted to RM7,200 (2001: RM16,000) for the Group and the Company.

### 6. FINANCE COST

#### Group

	2002	2001
	RM'000	RM'000
Interest on bank overdrafts	123	131
Interest on short term borrowing	16	57
Other interest expense	4	_
	143	188

#### 7. TAXATION

	Gro	up	Company		
	2002	2001	2002	2001	
	RM′000	RM'000	RM'000	RM'000	
Taxation based on profit for the financial year :					
Malaysian income tax	(347)	(357)	(323)	(343)	
Taxation underprovided in prior financial years	(18)	_	(18)	_	
	(365)	(357)	(341)	(343)	

Taxation charge for the Company for the financial year is in respect of interest and rental income.

The Group's taxation charge for the financial year is due to taxation charges incurred by the Company, which cannot be offset by losses in other subsidiaries due to the absence of group relief in Malaysia.

The Group and the Company have, subject to confirmation by the Inland Revenue Board, the following tax losses, capital allowances and reinvestment allowances carried forward against which no future tax benefit has been taken up.

	Gro	Group		pany
	2002	2001	2002	2001
	RM'000	RM'000	RM'000	RM'000
Tax losses carried forward	21,985	18,370	-	_
Unabsorbed capital allowances	18,734	14,677	510	520
Unabsorbed reinvestment allowances	1,004	1,018	_	_

### 8. LOSS PER SHARE

### Group

### Basic loss per share

Basic loss per share of the Group is calculated by dividing the loss attributable to shareholders of RM1,486,000 (2001 : RM226,000) by the weighted average number of ordinary shares in issue during the financial year of 108,634,560 (2001 : 108,634,560) shares.

### Diluted loss per share

The diluted loss per share is not presented in the financial statements as there is no dilutive event.

for the financial year ended 31 March 2002

### 9. SHARE CAPITAL

### **Group and Company**

	2002	2001
	RM′000	RM′000
Authorised:		
200,000,000 ordinary shares of RM0.50 each	100,000	100,000
Issued and fully paid:		
108,634,560 ordinary shares of RM0.50 each	54,317	54,317

#### 10. RESERVES

	Group		Company	
	2002	2001	2002	2001
	RM'000	RM'000	RM'000	RM'000
Non-distributable reserves				
Exchange fluctuation reserve	288	_	_	_
Share premium account	13,296	13,296	13,296	13,296
Property revaluation surplus	812	812	_	_
Capital reserve	824	824	1,800	1,800
	15,220	14,932	15,096	15,096
Distributable reserve				
Retained profit	14,912	16,398	17,115	16,300
At 31 March	30,132	31,330	32,211	31,396

The Group's capital reserve relates mainly to the capitalisation of profits for future business expansion.

The Company's capital reserve relates to the capitalisation of the profits on disposal of investment in a subsidiary company.

The Company has, subject to confirmation by the Inland Revenue Board, sufficient tax exempt income and tax credits under the Promotion of Investments Act, 1986 and the Income Tax Act, 1967 respectively to frank the payment of net dividends out of all its retained profit as at 31 March, 2002.

### 11. PROVISION FOR RETIREMENT BENEFITS

	Gro	up	Company		
	2002 2001		2002	2001	
	RM'000	RM'000	RM'000	RM'000	
At 1 April	916	817	34	23	
Provision made during the financial year	19	122	3	11	
	935	939	37	34	
Payments made during the financial year	(10)	(23)	-	_	
At 31 March	925	916	37	34	

Included under "Provision for retirement benefits" is an amount due to retiring employees payable within the next 12 months amounting to RM9,642 (2001: RM7,300) and RM Nil (2001: RM Nil) for the Group and for the Company respectively.

### 12. PROPERTY, PLANT AND EQUIPMENT

The details of property, plant and equipment are as follows:

### Group

Plant   Plan	
2002         at cost/ at valuation RM'000         Buildings, at cost RM'000         Buildings, at valuation RM'000         machinery, at cost RM'000         equipment, at valuation RM'000         vehicles, at cost RM'000         tools, RM'000           Cost or valuation At 1 April 2001         13,231         9,683         1,555         19,668         85         2,756         1,018         397         48,393           Additions         -         -         -         7         -         30         183         -         220	
2002         at valuation RM'000         at cost at valuation RM'000         at cost at valuation RM'000         at cost at cost RM'000         RM'000 <th></th>	
RM'000         RM'000<	
Cost or valuation         At 1 April 2001       13,231       9,683       1,555       19,668       85       2,756       1,018       397       48,393         Additions       -       -       -       7       -       30       183       -       220	
At 1 April 2001       13,231       9,683       1,555       19,668       85       2,756       1,018       397       48,393         Additions       -       -       -       7       -       30       183       -       220	)
Additions – – 7 – 30 183 – 220	
Additions – – 7 – 30 183 – 220	3
	)
Disposals/written off – (165) – – – – (364) – (529	<del>)</del> )
At 31 March 2002 13,231 9,518 1,555 19,675 85 2,786 837 397 48,084	1
Accumulated	
depreciation	
At 1 April 2001 874 2,468 584 18,493 71 2,336 800 390 26,016	5
Charge for the	
financial year 128 192 31 284 3 98 113 3 852	)
Disposals/written off – (27) – – – (363) – (390	))
At 31 March 2002 1,002 2,633 615 18,777 74 2,434 550 393 26,478	3
Net book value	
31 March 2002 12,229 6,885 940 898 11 352 287 4 21,606	<u> </u>
At 31 March 2001	
Cost or valuation 13,231 9,683 1,555 19,668 85 2,756 1,018 397 48,393	
Accumulated	3
depreciation 874 2,468 584 18,493 71 2,336 800 390 26,016	3
Net book value 12,357 7,215 971 1,175 14 420 218 7 22,377	

## 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

The Group's freehold and leasehold land comprise :

2002	Freehold land, at cost RM'000	Freehold land, at valuation RM'000	Long term leasehold land, at cost RM'000	Long term leasehold land, at valuation RM'000	Short term leasehold land, at cost RM'000	Total RM'000
Cost or valuation At 1 April 2001/31 March 2002	4,854	737	2,284	875	4,481	13,231
		, , , ,	2,201		1, 10 1	
Accumulated depreciation			107	176	Г11	074
At 1 April 2001 Charge for the financial year	_	_	187 27	176 10	511 91	874 128
At 31 March 2002		-	214	186	602	1,002
Net book value						
31 March 2002	4,854	737	2,070	689	3,879	12,229
At 31 March 2001						
Cost or valuation	4,854	737	2,284	875	4,481	13,231
Accumulated depreciation	-	-	187	176	511	874
Net book value	4,854	737	2,097	699	3,970	12,357
Company	Freehold/ leasehold land, at cost/ at valuation RM'000	Buildings, at cost RM'000	Buildings, at valuation RM'000	Furniture, fittings and equipment, at cost RM'000	Motor vehicles, at cost RM'000	Total RM'000
Cost or valuation						
	F 660	1.626	02	402	460	0.240
At 1 April 2001 Disposals	5,660 –	1,626 –	93	493 _	468 (301)	8,340 (301)
At 31 March 2002	5,660	1,626	93	493	167	8,039
		.,020				
Accumulated depreciation						
At 1 April 2001 Charge for the financial year	175 10	371 31	38 2	404 21	336 33	1,324 97
Disposals	-	-	_	_	(300)	(300)
At 31 March 2002	185	402	40	425	69	1,121
Net book value						
31 March 2002	5,475	1,224	53	68	98	6,918
At 31 March 2001						
Cost or valuation	5,660	1,626	93	493	468	8,340
Accumulated depreciation	175	371	38	404	336	1,324
Net book value	5,485	1,255	55	89	132	7,016

### 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

### Company

The Company's freehold and leasehold land comprise :

			Long term	
	Freehold	Freehold	leasehold	
	land,	land,	land,	
2002	at cost	at valuation	at valuation	Total
	RM'000	RM'000	RM'000	RM'000
Cost or valuation				
At 1 April 2001/31 March 2002	4,718	67	875	5,660
Depreciation				
At 1 April 2001	_	_	175	175
Charge for the financial year	_	_	10	10
At 31 March 2002	_	-	185	185
Net book value				
31 March 2002	4,718	67	690	5,475
At 31 March 2001				
Cost	4,718	67	875	5,660
Accumulated depreciation	_	-	175	175
Net book value	4,718	67	700	5,485

The long term leasehold land and buildings with net book values of RM6,575,485 (2001: RM6,734,122) of a subsidiary company have been pledged as security for bank overdraft facilities (note 27).

### **Valuations**

Valuations on an existing use basis carried out on certain property, plant and equipment of the Group and the Company are as follows:

Year of				
valuation		Valuation by	The Company	Subsidiary companies
1977	)	Independent	_	Plant and machinery
1981	)	professional	_	Freehold land and buildings
1983	)	valuers	Land and buildings	Land and buildings
1986		Directors	_	Plant and machinery
1987		Government valuers	_	Freehold land and building
1987		Directors	_	Plant and machinery

### 12. PROPERTY, PLANT AND EQUIPMENT (CONT'D.)

The Directors have adopted the transitional provisions in respect of assets carried at previously revalued amounts of International Accounting Standards standard no. 16 (Revised): Property, Plant and Equipment as allowed for by the Malaysian Accounting Standards Board to retain the carrying amounts of these land, buildings, plant and machinery on the basis of their previous revaluation subject to the continuing application of current depreciation policy.

The tax effect in connection with the surplus arising on revaluation of certain freehold and leasehold land, buildings, plant and machinery is not disclosed as there is no intention to dispose of these properties in the foreseeable future.

The net book values of the property, plant and equipment at valuation that would otherwise be stated in the financial statements had the assets been carried at cost less accumulated depreciation are as follows:

	Group		Company		
	2002 2001		2002	2001	
	RM'000	RM'000	RM'000	RM'000	
Freehold land	216	215	59	59	
Long term leasehold land	56	57	56	57	
Buildings	667	692	49	50	
	939	964	164	166	

#### 13. SUBSIDIARY COMPANIES

#### Company

	2002	2001
	RM′000	RM'000
Unquoted shares, at cost	23,025	19,502
Allowance for diminution in value of shares	(6,630)	(6,630)
	16,395	12,872

During the financial year, the amount owing by a subsidiary company, Maica (Shantou) Limited Company of RM3,522,853 was capitalised as fully paid shares issued to the Company.

### 13. SUBSIDIARY COMPANIES (CONT'D.)

The subsidiary companies are :

Holding in equity

			Ву				
			By t	By the subsidiary			
		Place of	Comp	any	compa	nies	
	Name of company	incorporation	2002	2001	2002	2001	Principal activities
			%	%	%	%	
	Maicador Sdn. Bhd.	Malaysia	Nil	Nil	100	100	Manufacture of prefabricated doors and door frames
	Maica Wood Industries Sdn. Bhd.	Malaysia	64.4	64.4	Nil	Nil	Manufacture of knocked-down furniture parts and mouldings from rubber wood
*	Consolidated Leasing (M) Sdn. Bhd.	Malaysia	100	100	Nil	Nil	Investment holding and the financing of leases and hire purchase
*	Consolidated Factoring (M) Sdn. Bhd.	Malaysia	Nil	Nil	87.8	87.8	Factoring of debts
*	Maritime Credits (Malaysia) Sdn. Bhd.	Malaysia	Nil	Nil	100	100	Granting of commercial credits
*	Pinaremas Sdn. Bhd.	Malaysia	100	100	Nil	Nil	Investment holding
*	Syarikat Kilang Ayer Batu Kuala Kedah Sdn. Bhd.	Malaysia	Nil	Nil	75	75	Manufacture of ice blocks
*	Modern Woodwork Sdn. Bhd.	Malaysia	100	100	Nil	Nil	Investment holding
*	Suradamai Sdn. Bhd.	Malaysia	Nil	Nil	100	100	Dormant
*	Ambang Arena Sdn. Bhd.	Malaysia	100	100	Nil	Nil	Dormant
*	Maica (Shantou) Limited Company	People's Republic of China	100	100	Nil	Nil	Dormant

<sup>\*</sup> Not audited by PricewaterhouseCoopers

### 14. ASSOCIATED COMPANIES

2002 M'000 696 (24)	2001 RM'000 696 (24)	2002 RM'000	2001 RM′000
696	696		
		696	
(24)	(24)		696
	(24)	(24)	(24)
672	672	672	672
617	657	-	_
713	713	-	_
2,002	2,042	672	672
2,303	2,343		
(301)	(301)		
2,002	2,042		
2	713 2,002 2,303 (301)	713 713 2,002 2,042 2,303 2,343 (301) (301)	713 713 – 2,002 2,042 672  2,303 2,343 (301) (301)

The associated companies are :

	Place of	Holding i	n equity	
Name of company	incorporation	2002	2001	Principal activities
		%	%	
Maica Corporation (Aust) Pty. Ltd.	Australia	30	30	Dormant
Mahakota Sdn. Bhd.	Malaysia	25.4	25.4	Woodworks manufacturer and dealer in timber and wood

### 15. INVESTMENTS

Group	20	002	2001		
	Cost	Market value	Cost	Market value	
	RM'000	RM'000	RM'000	RM'000	
Quoted shares in corporations, at cost					
– Malaysia	512	571	512	405	
– Overseas	36	52	36	53	
Total investment in shares	548	623	548	458	
Unquoted shares in corporations, at cost	1,282		1,282		
Allowance for diminution in value of shares	(950)		(950)		
	332		332		
Total investment in shares	880		880		
Investment in club membership	25		25		
	905		905		

15. INVESTMENTS	(CONT'D.)
-----------------	-----------

	Company	2002		2001	
		Cost RM'000	Market value RM'000	Cost RM'000	Market value RM'000
	Quoted shares in corporations, at cost				
	– Malaysia	512	571	512	405
	– Overseas	36	52	36	53
		548	623	548	458
	Unquoted shares in corporations, at cost	50		50	
	Allowance for diminution in value of shares	(50)		(50)	
		548		548	
16.	INVENTORIES				
	Group			2002	2001
	·			RM'000	RM'000
	At cost :				
	Raw materials			2,117	2,750
	Work in progress			3,514	4,860
	Finished products			1,290	2,834
	Consumable goods			1,122	1,335
				8,043	11,779
17.	TRADE RECEIVABLES				
	Group			2002	2001
	·			RM'000	RM′000
	Trade receivables			1,714	2,387
	Allowance for doubtful debts			(633)	(852)
				1,081	1,535

18.	BILLS RECEIVABLE		
	Group	2002	2001
	dioup	RM'000	RM'000
		KIVI UUU	KIVI 000
	Bills receivable	2,281	2,377
	Allowance for doubtful debts	2,201	(1,588)
	Allowance for doubtful debts		(1,300)
		2,281	789
19.	INVESTMENT IN FINANCE LEASES		
	Group	2002	2001
		RM'000	RM'000
	Amounts due :		
	Within the next twelve months	231	221
	Unearned lease income	(14)	_
			224
	Destinated Constant	217	221
	Portion not financed	<b>-</b>	
		217	221
	Allowance for doubtful debts	(217)	(214)
			7
20.	HIRE-PURCHASE RECEIVABLES		
	Group	2002	2001
		RM'000	RM'000
	Amounts due :		
	Within the next twelve months	2,353	1,727
	Unearned interest income	(698)	(20)
	oncurried interest income		
		1,655	1,707
	Allowance for doubtful debts	(1,655)	(1,674)
			33
21.	FACTORING RECEIVABLES		
	Group	2002	2001
	a.oup	RM'000	RM'000
		1/141 000	IVIAL OOD
	Amounts financed	921	989
	Allowance for doubtful debts	(918)	(986)
	Allowance for doubtful debts		
		3	3

### 22. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	Group		Company	
	2002	2001	2002	2001
	RM'000	RM'000	RM'000	RM'000
Other receivables	161	42	17	4
Deposits	122	117	62	54
Prepayments	89	67	3	_
	372	226	82	58
Allowance for doubtful debts	(30)	(30)	-	_
	342	196	82	58

### 23. AMOUNTS DUE FROM SUBSIDIARY COMPANIES

Company	2002 RM′000	2001 RM'000
Amounts due from subsidiary companies Allowance for doubtful debts	7,902 (815)	11,643 (815)
	7,087	10,828

Amounts due from subsidiary companies are primarily interest free, unsecured advances with no fixed terms of repayment. Included in the amounts due from subsidiary companies is an advance to a subsidiary company, Maicador Sdn. Bhd., amounting to RM3,182,034 where interest is charged at the rate of 4% (2001: 4% to 9%) per annum.

### 24. DEPOSITS, CASH AND BANK BALANCES

	Group		Company	
	2002	2001	2002	2001
	RM'000	RM'000	RM'000	RM'000
Fixed deposits with licensed banks	59,197	56,983	55,292	54,302
Cash and bank balances	580	677	205	122
	59,777	57,660	55,497	54,424

#### 25. TRADE AND OTHER PAYABLES

Gro	Group		pany
2002	2001	2002	2001
RM′000	RM'000	RM'000	RM'000
1,816	978	_	_
465	263	41	41
575	590	86	84
2,856	1,831	127	125
	2002 RM'000 1,816 465 575	2002 2001 RM'000 RM'000  1,816 978 465 263 575 590	2002         2001         2002           RM'000         RM'000         RM'000           1,816         978         -           465         263         41           575         590         86

### 26. SHORT TERM BORROWING

#### Group

The short term borrowing is unsecured. Interest rates for the financial year ranged between 4.18% and 4.59% (2001 : 4.10% and 4.87%) per annum.

#### 27. BANK OVERDRAFTS

Group	2002	2001
	RM′000	RM'000
Cocured	2 020	1 706
Secured	2,028	1,786
Unsecured	265	912
	2,293	2,698

The secured portion of the bank overdrafts are secured by fixed charges over certain property, plant and equipment and floating charges over current assets of certain subsidiary companies (note 12).

Interest rates for the financial year ranged between 4.20% and 8.05% (2001: 4.40% and 8.05%) per annum.

### 28. ACQUISITION OF A SUBSIDIARY COMPANY (2001 ONLY)

During the financial year ended 31 March, 2001, the Company acquired the issued and paid up share capital of RM2 in Ambang Arena Sdn. Bhd., a newly incorporated company. The effect of this acquisition on the results of the Group during the previous financial year was a loss after taxation of RM1,998.

### 29. CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the cash flow statements comprise the following:

	Group		Company	
	2002	2001	2002	2001
	RM′000	RM'000	RM'000	RM'000
Fixed deposits with licensed banks	59,197	56,983	55,292	54,302
Cash and bank balances	580	677	205	122
	59,777	57,660	55,497	54,424
Bank overdrafts (note 27)	(2,293)	(2,698)	_	_
	57,484	54,962	55,497	54,424

### **30. CONTINGENT LIABILITIES**

	Gro	oup	Comp	pany
	2002	2001	2002	2001
	RM'000	RM'000	RM'000	RM'000
Unsecured : Third party guarantees as security for banking				
and loan facilities granted to third party				
companies/certain subsidiary companies		3,250	14,525	17,175

### 31. SEGMENTAL INFORMATION

### Group

Analysis of revenue, results and assets employed of the Group by industry segments is as follows:

2002		Revenue			
		Derived	Derived	(Loss)/profit	
		from other	from other	before	Assets
	Total	segments	customers	taxation	employed
	RM'000	RM′000	RM'000	RM'000	RM'000
Manufacturing	23,584	_	23,584	(3,631)	23,851
Financing	193	_	193	369	4,201
Investing	1,883	424	1,459	1,154	63,377
Others	-	-	-	(276)	3,534
Group revenue	25,660	424	25,236		
Associated company	3,135	_	3,135	(30)	2,002
	28,795	424	28,371	(2,414)	96,965
2001		Revenue —			
		Derived	Derived	(Loss)/profit	
		from other	from other	before	Assets
	Total	segments	customers	taxation	employed
	RM'000	RM′000	RM'000	RM'000	RM'000
Manufacturing	21,043	_	21,043	(2,535)	26,210
Financing	574	_	574	268	4,100
Investing	1,914	413	1,501	1,301	62,377
Others	-	_	_	(2)	3,523
Group revenue	23,531	413	23,118		
Associated company	3,634	_	3,634	201	2,042
	27,165	413	26,752	(767)	98,252

The activities of the Group are carried out in Malaysia and as such segmental reporting by geographical location is not presented.

The terms of the inter-segment revenue are established based on agreement between the parties.

for the financial year ended 31 March 2002

### 32. SIGNIFICANT RELATED PARTY TRANSACTIONS

In addition to related party disclosures mentioned elsewhere in the financial statements, other significant related party information is set out below:

Company	2002	2001
	RM'000	RM'000
Gross dividend from an associated company :		
– Mahakota Sdn. Bhd.		135
Interest income from a subsidiary company :		
– Maicador Sdn. Bhd.	127	122
Rental income from a subsidiary company :  — Maicador Sdn. Bhd.	21	15
Management fees from subsidiary companies :		
<ul> <li>Consolidated Leasing (M) Sdn. Bhd.</li> </ul>	36	36
- Maicador Sdn. Bhd.	120	120
– Maica Wood Industries Sdn. Bhd.	120	120

### STATEMENTS by Directors pursuant to Section 169(15) of the Companies Act, 1965

We, Lim Jian Hoo and Thor Poh Seng, two of the Directors of Malaysia Aica Berhad, state that, in the opinion of the Directors, the financial statements set out on pages 26 to 49 are drawn up so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 March, 2002 and of the results and cash flows of the Group and of the Company for the financial year ended on that date in accordance with the applicable approved accounting standards in Malaysia and the provisions of the Companies Act, 1965.

In accordance with a resolution of the Board of Directors.

Director

### **Thor Poh Seng**

Director

18 July, 2002

### **STATUTORY** Declaration pursuant to Section 169(16) of the Companies Act, 1965

I, Teoh Beng Chong, the officer primarily responsible for the financial management of Malaysia Aica Berhad, do solemnly and sincerely declare that to the best of my knowledge and belief the financial statements set out on pages 26 to 49 are, in my opinion, correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

#### **Teoh Beng Chong**

Subscribed and solemnly declared at Penang on 18 July, 2002.

Before me

### Ch'ng Chin Kuan

Commissioner for Oaths

### A. SHARE CAPITAL

Authorised Share Capital : RM100,000,000.00 (200,000,000 ordinary shares of RM0.50 each) Issued and Paid-up Capital : RM 54,317,280.00 (108,634,560 ordinary shares of RM0.50 each)

Voting Rights : One vote for each ordinary share held

### **B. DISTRIBUTION OF SHAREHOLDINGS**

	No.	Total	% of
Holdings	of Holders	Holdings	Holdings
Less than 1,000	426	238,029	0.22
1,000 – 10,000	4,781	13,524,363	12.45
10,001 – 100,000	468	12,143,775	11.18
100,001 – less than 5% of issued shares	49	53,589,119	49.33
5% and above of issued shares	2	29,139,274	26.82
	5,726	108,634,560	100.00

### C. THIRTY LARGEST REGISTERED SHAREHOLDERS

	No. of	% of
Names of Shareholders	Shares	Shareholdings
1. Tan Sri Dato' Tan Hua Choon	18,868,321	17.37
2. Permodalan Nasional Berhad	10,270,953	9.45
3. Lim Eng Huat	3,967,000	3.65
4. Thong & Kay Hian Nominees (Asing) Sdn Bhd  Qualifier: Millennium Securities Pte Ltd	3,327,000	3.06
5. F.I.T. Nominees (Asing) Sdn Bhd Qualifier: Tan Lay Choo – 025	3,266,000	3.01
6. Wong Chee Choon	3,044,000	2.80
7. M.I.T. Nominees (Tempatan) Sdn Bhd Qualifier: Ong Huey Peng – 025	2,481,957	2.28
8. Chew Boon Seng	2,453,059	2.26
9. Ong Huey Peng	2,429,000	2.24
10. Lim Suh Hua @ Lim Yak Hua	2,331,876	2.15
11. Ong Poh Geok	2,276,000	2.10
12. Chew Boon Seng	2,260,000	2.08
13. Ong Har Hong	2,258,000	2.08
14. Low Cheng Peng	2,163,000	1.99
15. Wong Chee Choon	2,023,000	1.86

#### **ANALYSIS OF SHAREHOLDINGS**

### C. THIRTY LARGEST REGISTERED SHAREHOLDERS (CONT'D.)

Names of Shareholders	No. of Shares	% of Shareholdings
16. Malaysia Nominees (Tempatan) Sendirian Berhad  Qualifier: Pledged Securities Account For Dato' Lim Suh Hua @ Lim Yak Hua (30-00062-000)	1,995,000	1.84
17. Cheong Siew Yoong	1,695,000	1.56
18. Ong Poh Geok	1,671,000	1.54
19. Low Cheng Peng	1,637,000	1.51
20. Low Cheng Peng	1,331,000	1.23
21. Ong Wee Lieh	1,135,000	1.04
22. Lim Siew Sooi	1,062,000	0.98
23. Tan Lay Choo	884,000	0.81
24. Lim Siak Hwah	884,000	0.81
25. Hussein Noordin Sdn Berhad	579,375	0.53
26. Loh Boh Chong & Sons Sdn Berhad	564,776	0.52
27. Wong Hok Yim	395,000	0.36
28. Lim Sew Hua @ Lim Seow Hua	370,000	0.34
29. Osamu Tateishi	310,000	0.29
30. Syarikat Jeragan (Holdings) Sdn Bhd	295,375	0.27

### D. SUBSTANTIAL SHAREHOLDERS

(Pursuant to Section 69E of the Companies Act, 1965)

#### No. of Shares

		Direct	Deemed		% of
	Names of Shareholders	Interest	Interest	Total	Shareholdings
1.	Tan Sri Dato' Tan Hua Choon	18,868,321	_	18,868,321	17.37
2.	Permodalan Nasional Berhad	10,270,953	_	10,270,953	9.45
3.	Yayasan Pelaburan Bumiputra	_	*10,270,953	10,270,953	9.45

<sup>\*</sup> Deemed interest through its shareholding of 100% less one share of Permodalan Nasional Berhad by virtue of Section 6A of the Companies Act, 1965.

### E. DIRECTOR'S SHAREHOLDING

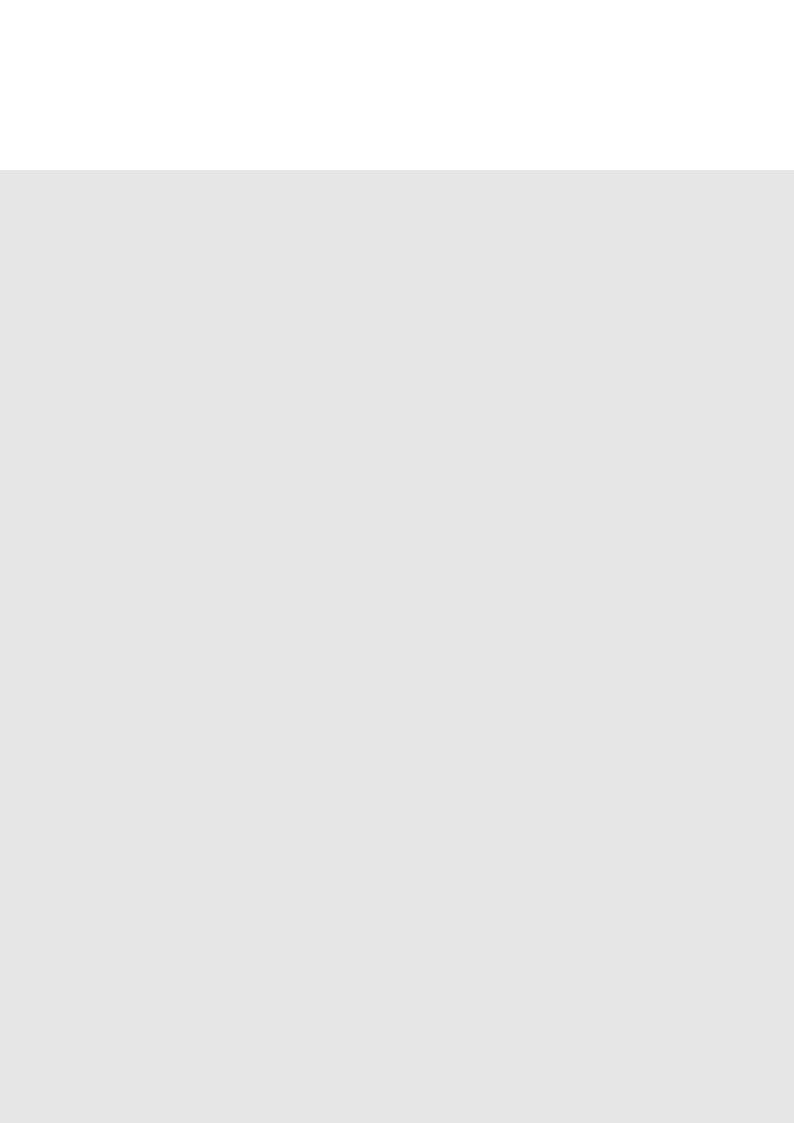
B.I	- 4	Cl
INO.	OT	Shares

		Direct	Deemed		% of
	Name of Director	Interest	Interest	Total	Shareholding
1.	Tan Sri Dato' Tan Hua Choon	18,868,321	_	18,868,321	17.37

# **LIST** of Properties Held by the Group

as at 31 March 2002

(Acquisition)Mak Mandin Industrial Estate, Seberang Perai Pulau PinangIndustrial Building69 years 1981 to 2071/ 33 years31.03.1983 (Revaluation)Lot 1780 Section 3 Mak Mandin Industrial Estate, Seberang Perai Pulau PinangLand & Factory Industrial BuildingLeasehold 71 years 1983 to 2073/ 26 years13,5751,30.11.1992 (Acquisition)68-5-1, Maica Court 68, Jalan Cantonment Pulau PinangResidential ApartmentFreehold/Strata/ 17 years25531.03.1983 (Revaluation)824, Taman Seluang Kulim, KedahLand & Hostel Residential BuildingFreehold/ 21 years41831.03.1986 (Acquisition)17, Jalan Anson Pulau PinangLand & Shop & Office Commercial BuildingFreehold/ 62 years2,5184,31.03.1990 (Acquisition)9 Jalan Zainal Abidin Pulau PinangLand & OfficeFreehold/ 62 years3621,31.03.1990 (Acquisition)9 Jalan Zainal Abidin Pulau PinangLand & OfficeFreehold/ 62 years3621,	778,000
(Revaluation) Mak Mandin Industrial Estate, Seberang Perai Pulau Pinang Building 1983 to 2073/ 26 years  30.11.1992 68-5-1, Maica Court Apartment Pulau Pinang Esidential Pulau Pinang Esidential Pulau Pinang Esidential Pulau Pinang Esidential Preehold/Strata/ 17 years Esidential Pulau Pinang Esidential Esidential Pulau Pinang Esidential Pulau Pinang Esidential Esidential Pulau Pinang Esidential Esidential Pulau Pinang Esidential Esidential Pulau Pinang Esidential Esidential Esidential Pulau Pinang Esidential Esi	·
(Acquisition) 68, Jalan Cantonment Pulau Pinang  31.03.1983 824, Taman Seluang (Revaluation) Kulim, Kedah Residential Building  31.03.1986 17, Jalan Anson Land & Shop & Office Freehold/ 62 years  31.03.1980 9 Jalan Zainal Abidin Pulau Pinang Commercial Building  31.03.1990 9 Jalan Zainal Abidin Pulau Pinang Commercial Building  31.03.1990 14 years  31.03.1990 Pulau Pinang Pulau P	716,000
(Revaluation) Kulim, Kedah Residential Building  31.03.1986 17, Jalan Anson Land & Shop & Office Freehold/ 62 years  How the property of the p	254,000
(Acquisition) Pulau Pinang Commercial 62 years  Building  31.03.1990 9 Jalan Zainal Abidin Land & Office Freehold/ 362 1, (Acquisition) Pulau Pinang Commercial 14 years Building	120,000
(Acquisition) Pulau Pinang Commercial 14 years Building	191,000
	497,000
31.03.1987 Plot 23 Land & Factory Leasehold 59,934 4, (Acquisition) Kulim Industrial Estate Industrial 39 years Kulim, Kedah Building 1981 to 2041/ 21 years	627,000
31.08.1995 Plot 44 Land & Factory Leasehold 14,164 2, (Acquisition) Kulim Industrial Estate Kulim, Kedah Building 1983 to 2082/ 2 years	383,000
31.03.1987 Batu 6, Jalan Kuala Kedah Land & Factory Freehold/ 3,824 (Revaluation) Kuala Kedah, Kedah Industrial Building	414,000
15.12.1981 15 Jalan Zainal Abidin Land & Office Freehold/ 203 (Revaluation) Pulau Pinang Commercial Building	494,000
19.09.1990 Lot 946 Mukim 11 Land Vacant Freehold 5,204 (Acquisition) Balik Pulau Pulau Pinang	137,000
31.03.1998 Shantou, China Land Vacant Leasehold 26,184 3, (Acquisition) 43 years 1995 to 2045	443,000
20,	054,000



### **PROXY** Form

I/We			
	(FULL NAME IN BLOCK LETTERS)		
of			
	(FULL ADDRESS)		
a member of <b>MALAYSIA AICA BERHAD</b> , hereby a	appoint		
	(	FULL NAME IN BLOCK LETTERS)	
of			
	(FULL ADDRESS)		
representing	percentage (	(%) of my/our shareholdi	ngs in the Company
and/or failing him/her			
	(FULL NAME IN BLOCK LETTERS)		
of			
	(FULL ADDRESS)		
representing	percentage (	(%) of my/our shareholdi	ngs in the Company
The proxy is to vote on the Resolutions set out in If no voting instructions are given, the proxy may vote t			ne relevant columns
Resolution		For	Against
Ordinary Resolution No. 1			
Ordinary Resolution No. 2			
Ordinary Resolution No. 3 (a)			
Ordinary Resolution No. 3 (b)			
Ordinary Resolution No. 3 (c)			
Ordinary Resolution No. 3 (d)			
Ordinary Resolution No. 4			
Ordinary Resolution No. 5			
		1 "	lo. of shares held
Signature/Seal			lo. of shares held

#### NOTES:

- 1. A proxy may but need not be a member of the Company and the provision of Section 149(1)(b) of the Companies Act, 1965, shall not apply to the Company. Where a member appoints more than one (1) proxy (but not more than two), the appointment shall be invalid unless he specifies the proportion of his holdings to be represented by each proxy.
- 2. The instrument appointing a proxy shall be in writing under the hand of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under its common seal or under the hand of an officer or attorney duly authorised.
- 3. The Proxy Form shall be deposited with the Company's Share Registrars, Messrs PFA Registration Services Sdn Bhd, Level 13, Uptown 1, No. 1, Jalan SS21/58, Damansara Uptown, 47400 Petaling Jaya, Selangor Darul Ehsan, not less than 48 hours before the time appointed for holding the meeting or any adjournment thereof.

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STAMP

### MALAYSIA AICA BERHAD (8235-K)

c/o Messrs PFA Registration Services Sdn Bhd, Level 13, Uptown 1, No. 1, Jalan SS21/58, Damansara Uptown, 47400 Petaling Jaya, Selangor Darul Ehsan.

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