# Reports and statutory financial statements for the financial year ended 31 March 2003

# Reports and statutory financial statements for the financial year ended 31 March 2003

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(Company no: 8235 K) (Incorporated in Malaysia)

# Directors' report for the financial year ended 31 March 2003

The Directors submit their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 March 2003.

#### **Principal activities**

The principal activities of the Company during the financial year are the provision of management services and investment holding. The principal activities of the subsidiary companies are set out in note 14 to the financial statements. There has been no significant change in the nature of these activities during the financial year.

#### **Financial results**

	Group RM'000	Company RM'000
(Loss)/profit from ordinary activities after taxation	(3,817)	323
Minority interests	1,188	0
Net (loss)/profit for the financial year	(2,629)	323

#### Dividend

No dividend was paid, declared or proposed since the end of the Company's previous financial year.

#### **Reserves and provisions**

All material transfers to or from reserves and provisions during the financial year are shown in the financial statements.

#### Share capital

During the financial year, the issued share capital of the Company was increased from RM54,317,280 to RM65,180,736 by way of a bonus issue of 21,726,912 ordinary shares of RM0.50 each on the basis of one share for every five ordinary shares of RM0.50 each held.

#### Directors

The Directors who have held office since the date of the last report are:

Tan Sri Dato' Tan Hua Choon Mr. Ong Euwan George Mr. Lim Jian Hoo Mr. Thor Poh Seng Cik Yazween binti Dato' Yahya Mr. Lee Yu-Jin

(Company no: 8235 K) (Incorporated in Malaysia)

# Directors' report for the financial year ended 31 March 2003 (continued)

#### **Directors' interests**

According to the Register of Directors' Shareholdings, the interests of Directors in office at the end of the financial year in shares in the Company and its related corporations are as follows:

	Number of ordinary shares of RM0.50 each				
	1 April 2002	Addition	Disposal	31 March 2003	
Malaysia Aica Berhad					
Tan Sri Dato' Tan Hua Choon Direct	18,868,321	0	0	18,868,321	

None of the Directors in office at the end of the financial year held any other interests in the shares in the Company or its related corporations during the financial year.

#### **Directors' benefits**

Since the end of the previous financial year, no Director has received or become entitled to receive a benefit (other than the fees and other emoluments shown in note 6 to the financial statements) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which he is a member, or with a company in which he has a substantial financial interest.

During and at the end of the financial year, no arrangement subsisted to which the Company is a party, being arrangements with the object or objects of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### Statutory information on the financial statements

Before the income statements and balance sheets of the Group and of the Company were made out, the Directors took reasonable steps:

- (a) to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and had satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts; and
- (b) to ensure that any current assets, other than debts, which were unlikely to realise in the ordinary course of business their values as shown in the accounting records of the Group and of the Company, had been written down to an amount which they might be expected so to realise.

(Company no: 8235 K) (Incorporated in Malaysia)

# Directors' report for the financial year ended 31 March 2003 (continued)

#### Statutory information on the financial statements (continued)

At the date of this report, the Directors are not aware of any circumstances:

- (a) which would render the amounts written off for bad debts or the amounts of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or
- (b) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or
- (c) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

No contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Company and its subsidiaries to meet their obligations when they fall due.

At the date of this report, there does not exist:

- (a) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liability of any other person; or
- (b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

#### Other statutory information

At the date of this report, the Directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements which would render any amount stated in the financial statements misleading.

In the opinion of the Directors:

- (a) the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and
- (b) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

(Company no: 8235 K) (Incorporated in Malaysia)

# Directors' report for the financial year ended 31 March 2003 (continued)

#### Auditors

The auditors, PricewaterhouseCoopers, have expressed their willingness to continue in office.

Signed on behalf of the Board of Directors in accordance with their resolution dated 22 July 2003.

Lim Jian Hoo Director

Thor Poh Seng Director

# PRICEWATERHOUSE COPERS I

PricewaterhouseCoopers (AF 1146) Chartered Accountants 4th Floor Wisma Penang Garden Jalan Sultan Ahmad Shah P O Box 856 10810 Pulau Pinang, Malaysia www.pwc.com/my Telephone +60 4 227 2200 Facsimile +60 4 227 0124

# Report of the auditors to the members of Malaysia Aica Berhad

(Company no: 8235 K) (Incorporated in Malaysia)

We have audited the financial statements set out on pages 7 to 37. These financial statements are the responsibility of the Company's Directors. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with approved auditing standards in Malaysia. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the Directors, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion:

- (a) the financial statements have been prepared in accordance with the provisions of the Companies Act, 1965 and the applicable approved accounting standards in Malaysia so as to give a true and fair view of:
  - (i) the matters required by Section 169 of the Companies Act, 1965 to be dealt with in the financial statements; and
  - the state of affairs of the Group and of the Company as at 31 March 2003 and of the results and cash flows of the Group and of the Company for the financial year ended on that date;

and

(b) the accounting and other records and the registers required by the Act to be kept by the Company and by the subsidiary companies of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.

The names of the subsidiary companies of which we have not acted as auditors are indicated in note 14 to the financial statements. We have considered the financial statements of these subsidiary companies and the auditors' reports thereon.

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### Report of the auditors to the members of Malaysia Aica Berhad (continued) (Company no: 8235 K)

(Incorporated in Malaysia)

We are satisfied that the financial statements of the subsidiary companies that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.

The auditors' reports on the financial statements of the subsidiary companies were not subject to any qualification and did not include any comment made under subsection (3) of section 174 of the Act.

PricewaterhouseCoopers [AF:1146] Chartered Accountants

**Cho Choo Meng** [2082/09/04 (J)] Partner of the firm

Penang

22 July 2003

(Incorporated in Malaysia)

# **Income statements** for the financial year ended 31 March 2003

		Group		Company	
	Note	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000
Revenue	5	27,388	25,660	2,208	2,307
Cost of sales		(25,705)	(25,117)	0	0
Gross profit		1,683	543	2,208	2,307
Other operating income		408	2,175	11	145
Selling and distribution costs		(938)	(877)	0	0
Administration expenses		(3,764)	(3,794)	(1,653)	(1,296)
Other operating expenses		(935)	(288)	0	0
(Loss)/profit from operations	6	(3,546)	(2,241)	566	1,156
Finance cost	7	(125)	(143)	0	0
Share of results of associated companies		149	(30)	0_	0
(Loss)/profit from ordinary activities before taxation		(3,522)	(2,414)	566	1,156
Taxation	8	(245)	(365)	(243)	(341)
Share of tax of associated companies		<u>(50)</u>	(10)	0_	0
(Loss)/profit from ordinary activities after taxation		(3,817)	(2,789)	323	815
Minority interests		1,188	1,303	0	0
Net (loss)/profit for the financial year		(2,629)	(1,486)	323	815
Loss per share - basic - diluted	9 9	(2.1 sen) 0	(1.2 sen) 0		

The accounting policies and the notes on pages 12 to 37 form an integral part of these financial statements.

# **Balance sheets** as at 31 March 2003

Note         2003 RM'000         2002 RM'000         2003 RM'000         2002 RM'000           Capital and reserves         54,317         65,180         54,317         32,211           Share capital         10         65,180         54,317         32,211         32,211           Reserves         11         16,640         30,132         21,671         32,211           Non-current liabilities         31,820         84,449         86,851         86,528           Non-current liabilities         2928         915         37         37           Brepresented by:         37,00         4,889         0         0         0           Non-current assets         90,253         86,888         86,565         6,918           Subsidiary companies         14         0         0         16,395         16,395           Associated companies         15         2,101         2,002         672         672           Investments         16         842         905         485         548           Goodwill on consolidation         0         926         0         0         0           Investments         17         5,328         8,043         0         0         0			Group		Company		
Share capital Reserves         10         65,180         54,317         65,180         54,317           Reserves         11         16,640         30,132         21,671         32,211           Minority interests         3,700         4,889         0         0         0           Retirement benefits         12         928         915         37         37           86,448         90,253         86,888         86,565           Represented by:		Note					
Reserves         11         16,640         30,132         21,671         32,211           81,820         84,449         86,851         86,528           Non-current liabilities         3,700         4,889         0         0           Retirement benefits         12         928         915         37         37           Represented by:         36,448         90,253         86,888         86,565           Represented by:         Non-current assets         7         37         37           Property, plant and equipment         13         21,026         21,606         6,825         6,918           Subsidiary companies         14         0         0         16,395         16,395           Associated companies         15         2,101         2,002         672         672           Investments         16         842         905         485         548           Goodwill on consolidation         0         926         0         0         0           Investment in finance leases         21         0         0         0         0         0           Bills receivables         21         0         0         0         0         0         0	Capital and reserves						
Reserves         11         16,640         30,132         21,671         32,211           81,820         84,449         86,851         86,528           Non-current liabilities         3,700         4,889         0         0           Retirement benefits         12         928         915         37         37           Represented by:         38,448         90,253         86,888         86,565           Represented by:         Non-current assets         7         37         37           Property, plant and equipment         13         21,026         21,606         6,825         6,918           Subsidiary companies         14         0         0         16,395         16,395         16,395           Associated companies         15         2,101         2,002         672         672           Investments         16         842         905         485         548           Goodwill on consolidation         0         926         0         0         0           Inventories         17         5,328         8,043         0         0         0           Bills receivables         18         1,724         2,281         0         0         <	Share capital	10	65,180	54,317	65,180	54,317	
Non-current liabilities           Minority interests         3,700         4,889         0         0           Retirement benefits         12 $928$ 915 $37$ $37$ Bediam         86,448         90,253         86,888         86,565           Represented by:         Non-current assets         86,448         90,253         86,888         86,565           Property, plant and equipment         13         21,026         21,606         6,825         6,918           Subsidiary companies         14         0         0         16,395         16,395           Associated companies         15         2,101         2,002         672         672           Investments         16         842         905         485         548           Goodwill on consolidation         0         926         0         0         0           Trade receivables         18         228         1,081         0         0         0           Bills receivables         12         0         0         0         0         0         0           Pracer erecivables         21         0         0         0         0         0         0 </td <td>•</td> <td>11</td> <td></td> <td></td> <td></td> <td></td>	•	11					
$\begin{array}{c c c c c c c c c c c c c c c c c c c $			81,820	84,449	86,851	86,528	
Retirement benefits         12         928         915         37         37           86,448         90,253         86,888         86,565           Represented by:         Non-current assets         86,448         90,253         86,888         86,565           Property, plant and equipment         13         21,026         21,606         6,825         6,918           Subsidiary companies         14         0         0         16,395         16,395           Associated companies         15         2,101         2,002         672         672           Investments         16         842         905         485         548           Goodwill on consolidation         0         926         0         0           Inventories         17         5,328         8,043         0         0           Inventories         17         5,328         8,043         0         0           Investment in finance leases         20         0         0         0         0         0           Investment in finance leases         21         0         0         0         0         0         0         0           Factoring receivables         22         3 <td>Non-current liabilities</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Non-current liabilities						
86,448         90,253         86,888         86,565           Represented by:         Non-current assets         Property, plant and equipment         13         21,026         21,606         6,825         6,918           Subsidiary companies         14         0         0         16,395         16,395         16,395           Associated companies         15         2,101         2,002         672         672           Investments         16         842         905         485         548           Goodwill on consolidation         0         926         0         0           Zay969         25,439         24,377         24,533           Current assets         17         5,328         8,043         0         0           Investment in finance leases         20         0         0         0         0           Investment in finance leases         21         0         0         0         0         0           Hire-purchase receivables         21         0         0         0         0         0           Factoring receivables         22         3         3         0         0         0           Amounts due from subsidiary companies <td< td=""><td>Minority interests</td><td></td><td>3,700</td><td>4,889</td><td>0</td><td>0</td></td<>	Minority interests		3,700	4,889	0	0	
Represented by:         Non-current assets       Property, plant and equipment       13       21,026       21,606       6,825       6,918         Subsidiary companies       14       0       0       16,395       16,395       16,395         Associated companies       15       2,101       2,002       672       672       672         Investments       16       842       905       485       548         Goodwill on consolidation       0       926       0       0         Z3,969       25,439       24,377       24,533         Current assets       17       5,328       8,043       0       0         Investories       17       5,328       8,043       0       0         Bills receivables       18       228       1,081       0       0         Investment in finance leases       20       0       0       0       0         Hire-purchase receivables       21       0       0       0       0       0         Factoring receivables       22       3       3       0       0       0       0         Amounts due from subsidiary companies       24       0       0       7,1527 <td>Retirement benefits</td> <td>12</td> <td>928</td> <td>915</td> <td>37</td> <td>37</td>	Retirement benefits	12	928	915	37	37	
Non-current assets           Property, plant and equipment         13         21,026         21,606         6,825         6,918           Subsidiary companies         14         0         0         16,395         16,395           Associated companies         15         2,101         2,002         672         672           Investments         16         842         905         485         548           Goodwill on consolidation         0         926         0         0           Za3,969         25,439         24,377         24,533           Current assets         17         5,328         8,043         0         0           Trade receivables         18         228         1,081         0         0           Bills receivable         19         1,724         2,281         0         0           Investment in finance leases         20         0         0         0         0           Investment in finance leases         21         0         0         0         0           Investment in finance leases         22         3         3         0         0           Gotoring receivables         21         0         0         0 <td></td> <td></td> <td>86,448</td> <td>90,253</td> <td>86,888</td> <td>86,565</td>			86,448	90,253	86,888	86,565	
Property, plant and equipment       13       21,026       21,606       6,825       6,918         Subsidiary companies       15       2,101       2,002       672       672         Associated companies       16       842       905       485       548         Goodwill on consolidation       0       926       0       0         23,969       25,439       24,377       24,533         Current assets       17       5,328       8,043       0       0         Investment in finance leases       20       0       0       0       0         Hire-purchase receivables       21       0       0       0       0       0         Hire-purchase receivables       21       0       0       0       0       0       0         Hire-purchase receivables       21       0       0       0       0       0       0         Amounts due from subsidiary companies       23       383       342       66       82       82         Tax recoverable       3       0       0       0       0       0       0         Amounts due from subsidiary companies       24       0       0       7,159       7,087	Represented by:						
Subsidiary companies         14         0         0         16,395         16,395           Associated companies         15         2,101         2,002         672         672           Investments         16         842         905         485         548           Goodwill on consolidation         0         926         0         0           Z3,969         25,439         24,377         24,533           Current assets         17         5,328         8,043         0         0           Investment in finance leases         19         1,724         2,281         0         0           Investment in finance leases         20         0         0         0         0         0           Hire-purchase receivables         21         0         0         0         0         0           Factoring receivables, deposits         3         3         0         0         0         0           Amounts due from subsidiary         3         0         0         0         0         0           Current liabilities         25         60,665         59,777         55,831         55,497	Non-current assets						
Associated companies       15       2,101       2,002       672       672       672         Investments       16       842       905       485       548         Goodwill on consolidation       0       926       0       0         23,969       25,439       24,377       24,533         Current assets       17       5,328       8,043       0       0         Inventories       17       5,328       1,081       0       0         Bills receivables       18       228       1,081       0       0         Investment in finance leases       20       0       0       0       0         Hire-purchase receivables       21       0       0       0       0         Factoring receivables       22       3       3       0       0         Other receivables, deposits       3       3       0       0       0         Amounts due from subsidiary       24       0       0       7,159       7,087         Deposits, cash and bank       25       60,665       59,777       55,831       55,497         63,056       59,777       63,056       62,666       62,666       62,666    <	Property, plant and equipment	13	21,026	21,606	6,825	6,918	
Investments         16         842         905         485         548           Goodwill on consolidation         0         926         0<		14	0	0	16,395	16,395	
Goodwill on consolidation         0         926         0         0           23,969         25,439         24,377         24,533           Current assets         17         5,328         8,043         0         0           Trade receivables         18         228         1,081         0         0           Bills receivable         19         1,724         2,281         0         0           Investment in finance leases         20         0         0         0         0           Hire-purchase receivables         21         0         0         0         0           Factoring receivables, deposits         3         3         0         0         0           and prepayments         23         383         342         66         82           Tax recoverable         3         0         0         0         0           Amounts due from subsidiary         60,665         59,777         55,831         55,497           companies         25         60,665         59,777         55,831         55,497           balances         25         60,665         59,777         55,831         55,497           Current liabilities         <			•				
23,969         25,439         24,377         24,533           Current assets         17         5,328         8,043         0         0           Trade receivables         18         228         1,081         0         0           Bills receivable         19         1,724         2,281         0         0         0           Investment in finance leases         20         0         0         0         0         0           Hire-purchase receivables         21         0         0         0         0         0           Factoring receivables, deposits         3         3         0         0         0         0           and prepayments         23         383         3422         66         82         82           Tax recoverable         3         0         0         0         0         0           Amounts due from subsidiary companies         24         0         0         7,159         7,087           Deposits, cash and bank balances         25         60,665         59,777         55,831         55,497           68,334         71,527         63,056         62,666         62,666         62,666		16					
Current assets         17         5,328         8,043         0         0           Trade receivables         18         228         1,081         0         0           Bills receivable         19         1,724         2,281         0         0           Investment in finance leases         20         0         0         0         0           Hire-purchase receivables         21         0         0         0         0         0           Factoring receivables, deposits         22         3         3         0         0         0           Amounts due from subsidiary         23         383         342         66         82         82           Tax recoverable         3         0         0         0         0         0           Amounts due from subsidiary         60,665         59,777         55,831         55,497           Deposits, cash and bank         68,334         71,527         63,056         62,666           Current liabilities         4         4         4         4         4	Goodwill on consolidation		¥				
Inventories       17       5,328       8,043       0       0         Trade receivables       18       228       1,081       0       0         Bills receivable       19       1,724       2,281       0       0         Investment in finance leases       20       0       0       0       0         Hire-purchase receivables       21       0       0       0       0         Factoring receivables       22       3       3       0       0         Factoring receivables, deposits       3       3       0       0       0         and prepayments       23       383       342       66       82         Tax recoverable       3       0       0       0       0         Amounts due from subsidiary       0       0       7,159       7,087         Deposits, cash and bank       25       60,665       59,777       55,831       55,497         balances       25       60,665       59,777       55,831       55,497         Current liabilities       0       0       0       62,666			23,969	25,439	24,377	24,533	
Trade receivables       18       228       1,081       0       0         Bills receivable       19       1,724       2,281       0       0       0         Investment in finance leases       20       0       0       0       0       0         Hire-purchase receivables       21       0       0       0       0       0         Factoring receivables       22       3       3       0       0       0         Other receivables, deposits       23       383       342       66       82         Tax recoverable       3       0       0       0       0         Amounts due from subsidiary companies       24       0       0       7,159       7,087         Deposits, cash and bank balances       25       60,665       59,777       55,831       55,497         G8,334       71,527       63,056       62,666       62,666       62,666							
Bills receivable       19       1,724       2,281       0       0         Investment in finance leases       20       0       0       0       0       0         Hire-purchase receivables       21       0       0       0       0       0       0         Factoring receivables       22       3       3       0       0       0       0         Other receivables, deposits       3       342       66       82       82       82       82         Tax recoverable       3       0       0       0       0       0       0         Amounts due from subsidiary       -							
Investment in finance leases200000Hire-purchase receivables210000Factoring receivables223300Other receivables, deposits33426682and prepayments233833426682Tax recoverable3000Amounts due from subsidiary007,1597,087Deposits, cash and bank2560,66559,77755,83155,497dalances2560,66559,77763,05662,666Current liabilities </td <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td>		-					
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Factoring receivables223300Other receivables, depositsand prepayments2338334266682Tax recoverable3000Amounts due from subsidiary companies24007,1597,087Deposits, cash and bank balances2560,66559,77755,83155,49768,33471,52763,05662,666		-		_	-		
Other receivables, deposits       383       342       66       82         and prepayments       23       383       342       66       82         Tax recoverable       3       0       0       0       0         Amounts due from subsidiary       24       0       0       7,159       7,087         Deposits, cash and bank       25       60,665       59,777       55,831       55,497         balances       25       60,334       71,527       63,056       62,666         Current liabilities	-		-	-	-	-	
and prepayments       23       383       342       66       82         Tax recoverable       3       0       0       0         Amounts due from subsidiary       -       0       0       0         companies       24       0       0       7,087         Deposits, cash and bank       25       60,665       59,777       55,831       55,497         68,334       71,527       63,056       62,666         Current liabilities			Ŭ	Ŭ		Ŭ	
Tax recoverable       3       0       0       0         Amounts due from subsidiary companies       24       0       0       7,159       7,087         Deposits, cash and bank balances       25       60,665       59,777       55,831       55,497         68,334       71,527       63,056       62,666         Current liabilities       J       J       J	· · ·	23	383	342	66	82	
companies         24         0         0         7,159         7,087           Deposits, cash and bank balances         25         60,665         59,777         55,831         55,497           68,334         71,527         63,056         62,666           Current liabilities			3	0	0	0	
Deposits, cash and bank balances         25         60,665         59,777         55,831         55,497           68,334         71,527         63,056         62,666           Current liabilities                  55,497							
balances         25         60,665         59,777         55,831         55,497           68,334         71,527         63,056         62,666           Current liabilities	•	24	0	0	7,159	7,087	
68,334         71,527         63,056         62,666           Current liabilities <td< td=""><td>•</td><td>~-</td><td></td><td></td><td></td><td></td></td<>	•	~-					
Current liabilities	balances	25					
			68,334	71,527	63,056	62,666	
	Current liabilities						
Trade and other payables         26         2,202         2,856         126         127	Trade and other payables	26	2,202	2,856	126	127	
Retirement benefits         12         23         10         0         0	Retirement benefits	12	23	10	0	0	
Short term borrowing         27         1,000         1,000         0         0	Short term borrowing	27	1,000	1,000	0	0	
Provision for taxation         446         546         419         499	Provision for taxation		446	546	419	499	
Dividend payable/proposed <b>0</b> 8 <b>0</b> 8	Dividend payable/proposed		0	8	0	8	
Bank overdrafts         28         2,184         2,293         0         0	Bank overdrafts	28	2,184	2,293	0	0	
<b>5,855</b> 6,713 <b>545</b> 634			5,855	6,713	545	634	
Net current assets         62,479         64,814         62,511         62,032	Net current assets		62,479	64,814	62,511	62,032	
<b>86,448</b> 90,253 <b>86,888</b> 86,565			86,448	90,253	86,888	86,565	

The accounting policies and the notes on pages 12 to 37 form an integral part of these financial statements.

(Incorporated in Malaysia)

# Consolidated statement of changes in equity for the financial year ended 31 March 2003

	Issued and fully paid ordinary shares of RM0.50 each		Non-distributable				Distributable	
Group	Number of shares	Nominal value RM'000	Exchange fluctuation reserve RM'000	Share premium RM'000	Property revaluation surplus RM'000	Capital reserve RM'000	Retained profit RM'000	Total RM'000
At 1 April 2001	108,634,560	54,317	0	13,296	812	824	16,398	85,647
Currency translation differences	0	0	288	0	0	0	0	288
Net gain not recognised in income statement	0	0	288	0	0	0	0	288
Net loss for the financial year	0	0	0	0	0	0	(1,486)	(1,486)
At 31 March 2002	108,634,560	54,317	288	13,296	812	824	14,912	84,449
At 1 April 2002	108,634,560	54,317	288	13,296	812	824	14,912	84,449
Issue of shares	21,726,912	10,863	0	0	0	0	(10,863)	0
Net loss for the financial year	0	0	0	0	0	0	(2,629)	(2,629)
At 31 March 2003	130,361,472	65,180	288	13,296	812	824	1,420	81,820

The accounting policies and the notes on pages 12 to 37 form an integral part of these financial statements.

(Company no: 8235 K) (Incorporated in Malaysia)

# Statement of changes in equity for the financial year ended 31 March 2003

	Issued and fully paid ordinary shares of RM0.50 each		Non-distributable		Distributable	
Company	Number of shares	Nominal value RM'000	Share premium RM'000	Capital reserve RM'000	Retained profit RM²000	Total RM'000
At 1 April 2001	108,634,560	54,317	13,296	1,800	16,300	85,713
Net profit for the financial year	0	0	0	0	815	815
At 31 March 2002	108,634,560	54,317	13,296	1,800	17,115	86,528
At 1 April 2002	108,634,560	54,317	13,296	1,800	17,115	86,528
Issue of shares	21,726,912	10,863	0	0	(10,863)	0
Net profit for the financial year	0	0	0	0	323	323
At 31 March 2003	130,361,472	65,180	13,296	1,800	6,575	86,851

The accounting policies and the notes on pages 12 to 37 form an integral part of these financial statements.

### **Cash flow statements** for the financial year ended 31 March 2003

		Gro	up	Company		
	Note	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000	
Operating cash flows						
Cash receipts from customers Cash payments to suppliers		27,397 <u>(27,544)</u>	26,563 (25,933)	376 <u>(1,562)</u>	671 (1,193)	
Cash flows (used in)/from operations		(147)	630	(1,186)	(522)	
Retirement benefits paid Interest paid Taxation paid		(17) (125) (347)	(10) (143) (389)	(4) 0 (323)	0 0 (368)	
		(489)	(542)	(327)	(368)	
Net operating cash flows		(636)	88	(1,513)	(890)	
Investing cash flows						
Net dividends received from other investments Proceeds from disposal of		37	23	37	23	
property, plant and equipment Purchase of property, plant and		10	341	0	145	
equipment Proceeds from disposal of		(229)	(220)	0	0	
quoted investments Interest received		74 1,745	0 1,680	74 1.740	0 1,807	
Net investing cash flows		1,637	1,824	1,851	1,975	
Financing cash flows				,	·	
Dividends paid Receipt of short term borrowing		(4) 0	(12) 622	(4) 0	(12) 0	
Net financing cash flows		(4)	610	(4)	(12)	
Net change in cash and cash equivalents Cash and cash equivalents at beginning of the financial		997	2,522	334	1,073	
year		57,484	54,962	55,497	54,424	
Cash and cash equivalents at end of the financial year	29	58,481	57,484	55,831	55,497	

The accounting policies and the notes on pages 12 to 37 form an integral part of these financial statements.

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003

#### 1 General information

The principal activities of the Company during the financial year are the provision of management services and investment holding. The principal activities of the subsidiary companies are set out in note 14 to the financial statements.

The number of employees in the Group and in the Company at the end of the financial year is 471 (2002: 465) and 21 (2002: 12) respectively.

The Company is a limited liability company, incorporated and domiciled in Malaysia, and listed on the Main Board of the Kuala Lumpur Stock Exchange.

The Company's registered office is located at:

8-3 Jalan Segambut 51200 Kuala Lumpur

The Company's principal place of business is located at:

9 Jalan Zainal Abidin 10400 Penang

#### 2 Financial risk management objectives and policies

The activities of the Group expose it to certain financial risks, including interest rate risk, credit risk, market risk, foreign currency exchange risk, liquidity and cash flow risk. The overall financial risk management objectives of the Group is to create value for its shareholder by minimising the potential adverse impact of these risks on its financial position, performance and cash flows. Financial risk management is carried out through risk review, internal control systems and adequate insurance programmes.

#### (i) Interest rate risk

The Group's exposure to interest rate risk is minimal.

#### (ii) Credit risk

The Group's exposure to credit risk arises mainly in cash deposits with financial institutions and receivables, which consist mainly of bills receivables. For sales made on deferred credit terms, adequate assessment on counter party's financial standing is carried out before sales are made. The Group manages its exposure to credit risk by seeking to invest cash assets safely and profitably. The Group considers the risk of material loss on cash deposit with financial institutions to be unlikely.

#### (iii) Market risk

The Group's exposure to market risk is minimal.

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 2 Financial risk management objectives and policies (continued)

#### (iv) Foreign currency risk

The Group's exposure to foreign currency risk is minimal as the majority of the foreign currency transactions entered into by subsidiaries are denominated in United States Dollar which is pegged to Ringgit Malaysia.

#### (v) Liquidity and cash flow risk

The Group practices prudent liquidity risk management to minimise the mismatch of financial assets and liabilities through adequate amount of committed banking facilities and aims to maintain sufficient liquidity and cash flows at all times.

#### 3 Basis of preparation of the financial statements

The financial statements have been prepared under the historical cost convention (as modified by the revaluation of certain property, plant and equipment) unless otherwise indicated in this summary of significant accounting policies.

The financial statements comply with the applicable approved accounting standards in Malaysia and the provisions of the Companies Act, 1965.

#### 4 Significant accounting policies

All significant accounting policies set out below are consistent with those applied in the previous financial year unless stated otherwise.

#### Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiary companies made up to the end of the financial year. Subsidiary companies are those companies in which the Group has power to exercise control over the financial and operating policies so as to obtain benefits from their activities.

Subsidiary companies are consolidated from the date on which control is transferred to the Group and is no longer consolidated from the date that control ceases. Intra-group transactions, balances and unrealised profits or losses are eliminated fully on consolidation and the consolidated financial statements reflect external transactions only.

Minority interest is measured at the minorities' share of the post acquisition fair values of the identifiable assets and liabilities of the acquiree. Separate disclosure is made of minority interest.

#### Property, plant and equipment

Property, plant and equipment except for certain land, buildings, plant and machinery are stated at historical cost less accumulated depreciation.

Certain land, buildings, plant and machinery are stated at revalued amounts, based on valuations carried out by independent professional valuers, Government valuers and Directors, less accumulated depreciation.

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 4 Significant accounting policies (continued)

#### Property, plant and equipment (continued)

Freehold land is not depreciated.

Long term leasehold land and short term leasehold land are amortised in equal instalments over the periods of the respective leases ranging from 50 to 87 years, expiring in years 2041 to 2082.

Depreciation of other property, plant and equipment, except for spare parts and loose tools, is calculated on the straight line basis so as to write off the cost or valuation of the property, plant and equipment over their estimated useful lives at the following annual rates:

	%
Buildings	2
Plant and machinery	5 - 10
Furniture, fittings and equipment	10 - 20
Motor vehicles	20

The land, buildings, plant and machinery have not been revalued since the dates of the revaluation exercises as stated in note 13. The Directors have adopted the transitional provisions in respect of assets carried at previously revalued amounts of International Accounting Standards standard no. 16 (Revised): Property, Plant and Equipment as allowed for by the Malaysian Accounting Standards Board ("MASB") to retain the carrying amounts of these land, buildings, plant and machinery on the basis of their previous revaluation subject to the continuing application of current depreciation policy.

Initial purchases of spare parts and loose tools have been capitalised and depreciated at annual rates ranging from 20% to 100%. Subsequent purchases of such items have been charged out directly to the income statement.

Surpluses arising on revaluation are credited to revaluation reserve. Any deficit arising from revaluation is charged against the revaluation reserve to the extent of a previous surplus held in the revaluation reserve for the same asset.

Where an indication of impairment exists, the carrying amount of the asset is assessed and written down immediately to its recoverable amount. The impairment loss is charged to the income statement unless it reverses a previous revaluation in which case it is charged to the revaluation surplus. Any subsequent increase in recoverable amount is recognized in the income statement unless it reverses the impairment loss on a revalued asset, in which case, it is taken to revaluation surplus.

#### Subsidiary companies

Investments in subsidiary companies are stated at cost. Allowance for diminution in value of investments in subsidiary companies will be made when, in the opinion of the Directors, there is a permanent diminution in value.

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 4 Significant accounting policies (continued)

#### Associated companies

The Group treats as associated companies, those companies in which a long term equity interest of between 20% and 50% is held or where it is in a position to exercise significant influence over the financial and operating policies.

The Group's share of profits less losses of associated companies is included in the consolidated income statement and the Group's share of post-acquisition retained profits and accumulated losses are added to and deducted from the cost of investments in the consolidated balance sheet respectively.

In the company's financial statements, investments in associated companies are stated at cost. Allowance for diminution in value of investments in associated companies will be made when, in the opinion of the Directors, there is a permanent diminution in value.

#### Investments

Quoted investments are stated at the lower of cost and market value. Other investments are stated at cost less allowance for diminution in value. Cost is determined principally on an average basis, computed on the occasion of each acquisition. Allowance for diminution in value is made only if, in the opinion of the Directors, there has been a permanent fall in the value of the investment. Profits or losses realised on sale of investments are taken to the income statement.

#### Goodwill on consolidation

Goodwill on consolidation represents the excess of the purchase price over the Group's share of fair values of the net assets of the subsidiary companies at the date of acquisition. Goodwill is retained in the consolidated balance sheet at cost unless in the opinion of the Directors there is a permanent diminution, in which case an allowance is made.

#### Inventories

Inventories are stated at the lower of cost and net realisable value after adequate allowance has been made for all deteriorated, damaged, obsolete or slow-moving inventories. In general, cost is determined on the first in first out basis. In the case of work in progress and finished goods, cost consists of cost of raw materials, direct labour and an appropriate proportion of factory overheads.

#### Receivables

Known bad debts are written off and specific allowance is made for any considered to be doubtful of collection.

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

### 4 Significant accounting policies (continued)

#### **Retirement benefits**

The Group operates an unfunded final salary defined benefit plan for its employees. The pension accounting cost is assessed using the projected unit credit method. Under this method, the cost of providing pensions is charged to the income statement so as to spread the regular cost over the service lives of employees in accordance with the advice of qualified actuaries who carry out a full valuation of the plan every three years. The pension obligation is measured at the present value of estimated cash outflows using assumed interest rates of 7% per annum. Actuarial gains and losses are amortised over the period of five years on the straight line basis.

#### Foreign currency translations

Foreign currency transactions are converted into Ringgit Malaysia at rates of exchange prevailing at the transaction dates. Assets and liabilities denominated in foreign currencies at the balance sheet date are translated into Ringgit Malaysia at the exchange rates prevailing at that date. All exchange differences are included in the income statement.

The principal closing rates used in translation of foreign currency amounts are as follows:

Foreign currency	31.3.2003 RM	31.3.2002 RM
1 United States Dollar 1 Australian Dollar 1 Singapore Dollar 1 Euro Dollar	3.7965 2.2360 2.1310 3.7570	3.7994 2.0060 2.0820 3.3430
100 Renminbi	45.83	45.99

#### **Deferred taxation**

Provision is made using the liability method for taxation deferred in respect of all timing differences except where it is considered reasonably probable that the tax effects of such deferrals will continue in the foreseeable future.

Deferred tax assets are not recognised unless there is a reasonable expectation of their realisation.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash and bank balances, demand deposits, bank overdrafts and short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

### 4 Significant accounting policies (continued)

#### **Revenue recognition**

Revenue from sales of goods is recognised upon delivery of products.

Income earned in respect of financing of leases and hire-purchase is recognised using the sum-ofdigits method while interest income earned on factoring is recognised on the straight line method.

Dividend income is recognised when the shareholder's right to receive payment is established.

Rental income is recognised on an accrual basis.

Interest income is recognised on the accrual basis determined by the principal outstanding and rate applicable.

#### Financial Instruments

#### (a) Financial instruments recognised on the balance sheet

The particular recognition method adopted for financial instruments recognised on the balance sheet is disclosed in the individual policy statements associated with each item.

#### (b) Fair value estimation for disclosure purposes

The fair values of financial liabilities with maturity of more than one year and fixed interest rates are estimated by discounting the future contractual cash flows at the current market interest rate available to the Company for similar financial instruments. The carrying amounts of financial liabilities with maturity of more than one year and floating interest rates are assumed to approximate their fair values.

The face values for financial assets and liabilities with maturity of less than one year are assumed to approximate their fair values.

### Comparatives

Where appropriate, comparative figures have been extended to conform with the additional disclosure requirements of the applicable approved new accounting standards issued by the Malaysian Accounting Standards Board that become operative for these financial statements.

For financial instruments, comparatives are not disclosed upon first application of MASB Standard 24, "Financial Instruments: Disclosure and Presentation", as permitted by the standard.

(Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 5 Revenue

2003         2002 RM'000           Sales of goods Investment holding Others         25,264         23,584           1,777         1,883         347         193           27,388         25,660         25,260         25,260           Company           2003         2002           RM'000         RM'000         RM'000           Interest income         1,740         1,807           Management fees         278         278           Rental income         153         199           Dividend income         37         23           2,208         2,307         203		Gro	oup
Sales of goods       25,264       23,584         Investment holding       1,777       1,883         Others       347       193         27,388       25,660         Company       2003       2002         RM'000       RM'000         Interest income       1,740       1,807         Management fees       278       278         Rental income       153       199         Dividend income       37       23		2003	2002
Investment holding Others         1,777         1,883           347         193           27,388         25,660           27,388         25,660           Company         2003           2003         2002           RM'000         RM'000           Interest income         1,740         1,807           Management fees         278         278           Rental income         153         199           Dividend income         37         23		RM'000	RM'000
Company           2003         2002           RM'000         RM'000           Interest income         1,740         1,807           Management fees         278         278           Rental income         153         199           Dividend income         37         23	Investment holding	1,777 347	1,883 193
2003 RM'000         2002 RM'000           Interest income         1,740         1,807           Management fees         278         278           Rental income         153         199           Dividend income         37         23		27,388	25,660
RM'000         RM'000           Interest income         1,740         1,807           Management fees         278         278           Rental income         153         199           Dividend income         37         23		Com	pany
Interest income         1,740         1,807           Management fees         278         278           Rental income         153         199           Dividend income         37         23		2003	2002
Management fees         278         278           Rental income         153         199           Dividend income         37         23		RM'000	RM'000
<b>2,208</b> 2,307	Management fees Rental income	278 153	278 199
		2,208	2,307

#### (Loss)/profit from operations 6

(Loss)/profit from operations is stated after charging:

	Gr	oup	Company	
	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000
Depreciation of property, plant and				
equipment	803	852	93	97
Directors' remuneration:				
Fees receivable by:				
Directors of the Company				
<ul> <li>Executive Directors</li> </ul>	0	20	0	20
<ul> <li>Non-executive Directors</li> </ul>	42	40	42	38
Auditors' remuneration	38	38	10	10
Rental of land, office equipment and				
buildings	62	82	0	0
Inventory written off	0	770	0	0
Allowance for doubtful debts	0	15	0	0
Provision for retirement benefits	43	19	4	3
Allowance for diminution in value of				
investments	0	0	0	0
Goodwill on consolidation written off	926	0	0	0
Loss on foreign exchange - realised	9	12	0	0
Staff costs	8,664	7,574	1,011	723

(Company no: 8235 K) (Incorporated in Malaysia)

### Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 6 (Loss)/profit from operations

(Loss)/profit from operations is stated after crediting:

	Gi	oup	Company		
	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000	
Gross dividends from:					
- shares quoted in Malaysia	35	22	36	22	
- shares quoted outside Malaysia	1	1	1	1	
Interest income	1,745	1,680	1,740	1,807	
Rental income	163	215	153	199	
Profit on disposal of property, plant					
and equipment	4	202	0	145	
Profit on disposal of investment	11	0	11	0	
Bad debts recovered	165	1,801	0	0	
Gain on foreign exchange - realised	18	8	0	0	
- unrealised	2	0	0	0	

Included in staff costs are Executive Directors' emoluments, other than fees, amounting to RM381,920 (2002: RM349,440) for the Group and Company.

The estimated monetary value of benefits-in-kind received and receivable by the Directors otherwise than in cash amounted to RM4,800 (2002: RM7,200) for the Group and the Company.

#### 7 Finance cost

#### Group

	2003 RM'000	2002 RM'000
Interest on bank overdrafts	81	123
Interest on short term borrowing	44	16
Other interest expense	0	4
	125	143

#### 8 Taxation

	Group		Company	
	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000
Taxation based on profit for the financial year:				
Malaysian income tax	215	347	204	323
Taxation underprovided in prior financial				
years		18_	39	18
	245	365	243	341

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

### 8 Taxation (continued)

Taxation charge for the Company for the financial year is in respect of interest and rental income.

The Group's taxation charge for the financial year is due to taxation charges incurred by the Company, which cannot be offset by losses in other subsidiaries due to the absence of group relief in Malaysia.

The Group and the Company have, subject to confirmation by the Inland Revenue Board, the following tax losses, capital allowances and reinvestment allowances carried forward against which no future tax benefit has been taken up.

	Group		Company	
	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000
Tax losses carried forward	24,253	21,985	641	641
Unabsorbed capital allowances	15,365	18,734	528	510
Unabsorbed reinvestment allowances	1,221	1,004	0	0

#### 9 Loss per share

#### Group

#### Basic loss per share

Basic loss per share of the Group is calculated by dividing the loss for the financial year by the weighted average number of ordinary shares in issue during the financial year.

	2003	2002
Loss for the financial year (RM'000)	(2,629)	(1,486)
Weighted average number of ordinary shares in issue ('000)	123,119	123,119
Basic loss per share (Sen)	(2.1)	(1.2)

The weighted average number of ordinary shares in issue for the financial year ended 31 March 2002 has been adjusted for the effects of the bonus shares issued during the year for comparative purposes.

#### Diluted loss per share

The diluted loss per share is not presented in the financial statements as there is no dilutive event.

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 10 Share capital

#### **Group and Company**

	2003 RM'000	2002 RM'000
Authorised:		
200,000,000 ordinary shares of RM0.50 each	100,000	100,000
Issued and fully paid:		
108,634,560 ordinary shares of RM0.50 each		
At 1 April	54,317	54,317
Bonus issue appropriated from retained profits	10,863	0
At 31 March	65,180	54,317

During the financial year, the issued share capital of the Company was increased from RM54,317,280 to RM65,180,736 by way of a bonus issue of 21,726,912 ordinary shares of RM0.50 each on the basis of one share for every five ordinary shares of RM0.50 each held.

#### 11 Reserves

	Grou	qu	Company		
	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000	
Non-distributable reserves					
Exchange fluctuation reserve	288	288	0	0	
Share premium account	13,296	13,296	13,296	13,296	
Property revaluation surplus	812	812	0	0	
Capital reserve	824	824	1,800	1,800	
	15,220	15,220	15,096	15,096	
Distributable reserve					
Retained profit	1,420	14,912	6,575	17,115	
At 31 March	16,640	30,132	21,671	32,211	

The Group's capital reserve relates mainly to the capitalisation of profits for future business expansion.

The Company's capital reserve relates to the capitalisation of the profits on disposal of investment in a subsidiary company.

The Company has, subject to confirmation by the Inland Revenue Board, sufficient tax exempt income and tax credits under the Promotion of Investments Act, 1986 and the Income Tax Act, 1967 respectively to frank the payment of net dividends out of all its retained profit as at 31 March 2003.

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 12 **Retirement benefits**

	Gr	oup	Company		
	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000	
At 1 April Provision made during the financial year	925 43	916 19	37 4	34 3	
	968	935	41	37	
Payments made during the financial year	(17)	(10)	(4)	0	
At 31 March	951	925	37	37	
Current	23	10	0	0	
Non-current	928	915	37	37	
At 31 March	951	925	37	37	

#### 13 Property, plant and equipment

The details of property, plant and equipment are as follows:

#### Group

2003 Cost or valuation At 1 April 2002 Additions Disposals	Freehold/ leasehold land, at cost/ at valuation RM'000 13,231 0 0	Buildings at cost RM'000 9,518 0 0	Buildings at valuation RM'000 1,555 0 0	Plant and machinery at cost RM'000 19,675 158 (20)	Plant and machinery at valuation RM'000 85 0	Furniture, fittings and equipment at cost RM'000 2,786 71 0	Motor vehicles at cost RM'000 837 0 0	Spare parts and loose tools at cost RM'000 397 0 0	Total RM'000 48,084 229 (20)
At 31 March 2003	13,231	9,518	1,555	19,813	85	2,857	837	397	48,293
Accumulated depreciation									
At 1 April 2002 Charge for the	1,002	2,633	615	18,777	74	2,434	550	393	26,478
financial year	128	190	31	272	2	91	86	3	803
Disposals	0	0	0	(14)		0	0	0	(14)
At 31 March 2003	1,130	2,823	646	19,035	76	2,525	636	396	27,267
Net book value 31 March 2003	12,101	6,695	909	778	9	332	201	1	21,026
	12,101	0,000			v				
At 31 March 2002									
Cost or valuation Accumulated	13,231	9,518	1,555	19,675	85	2,786	837	397	48,084
depreciation	(1,002)	(2,633)	(615)	(18,777)	(74)	(2,434)	(550)	(393)	(26,478)
Net book value	12,229	6,885	940	898	11	352	287	4	21,606

(Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 13 Property, plant and equipment (continued)

The Group's freehold and leasehold land comprise:

2003	Freehold land, at cost RM'000	Freehold land, at valuation RM'000	Long term leasehold land, at cost RM'000	Long term leasehold land, at valuation RM'000	Short term leasehold land, at cost RM'000	Total RM'000
Cost or valuation						
At 1 April 2002/31 March 2003	4,854	737	2,284	875	4,481	13,231
Accumulated depreciation						
At 1 April 2002 Charge for the financial year	0	0 0	214 27	186 10	602 91	1,002 128
At 31 March 2003	0	0	241	196	693	1,130
Net book value						
31 March 2003	4,854	737	2,043	679	3,788	12,101
At 31 March 2002						
Cost or valuation	4,854	737	2,284	875	4,481	13,231
Accumulated depreciation	0	0	(214)	(186)	(602)	(1,002)
Net book value	4,854	737	2,070	689	3,879	12,229
Company						
2003	Freehold/ leasehold land, at cost/ at valuation RM'000	Buildings, at cost RM'000	Buildings, at valuation RM'000	Furniture, fittings and equipment, at cost RM'000	Motor vehicles, at cost RM'000	Total RM'000
Cost or valuation						
At 1 April 2002/31March 2003	5,660	1,626	93	493	167	8,039
Accumulated depreciation						
At 1 April 2002 Charge for the financial year	185 10	402 32	40 2	425 16	69 33	1,121 93
At 31 March 2003	195	434	42	441	102	1,214
Net book value						
31 March 2003	5,465	1,192	51	52	65	6,825
At 31 March 2002						
Cost or valuation	5,660	1,626	93	493	167	8,039
Accumulated depreciation	(185)	(402)	(40)	(425)	(69)	(1,121)
Net book value	5,475	1,224	53	68	98	6,918

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

### 13 Property, plant and equipment (continued)

#### Company

The Company's freehold and leasehold land comprise:

2003	Freehold land, at cost RM'000	Freehold land, at valuation RM'000	Long term leasehold land, at valuation RM'000	Total RM'000
Cost or valuation				
At 1 April 2002/31 March 2003	4,718	67	875	5,660
Accumulated depreciation				
At 1 April 2002 Charge for the financial year	0 0	0 0	185 10	185 10
At 31 March 2003	0	0	195	195
Net book value				
31 March 2003	4,718	67	680	5,465
At 31 March 2002				
Cost	4,718	67	875	5,660
Accumulated depreciation	0	0	(185)	(185)
Net book value	4,718	67	690	5,475

The long term leasehold land and buildings with net book values of RM6,416,847 (2002: RM6,575,485) of a subsidiary company have been pledged as security for bank overdraft facilities.

#### Valuations

Valuations on an existing use basis carried out on certain property, plant and equipment of the Group and the Company are as follows:

Year of valuation	,	Valuation by	The Company	Subsidiary companies
1977	)	Independent	-	Plant and machinery
1981	)	professional	-	Freehold land and buildings
1983	)	valuers	Land and buildings	Land and buildings
1986		Directors	-	Plant and machinery
1987		Government valuers	-	Freehold land and building
1987		Directors	-	Plant and machinery

The Directors have adopted the transitional provisions in respect of assets carried at previously revalued amounts of International Accounting Standards standard no. 16 (Revised): Property, Plant and Equipment as allowed for by the Malaysian Accounting Standards Board to retain the carrying amounts of these land, buildings, plant and machinery on the basis of their previous revaluation subject to the continuing application of current depreciation policy.

(Company no: 8235 K) (Incorporated in Malaysia)

### Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 13 Property, plant and equipment (continued)

The tax effect in connection with the surplus arising on revaluation of certain freehold and leasehold land, buildings, plant and machinery is not disclosed as there is no intention to dispose of these properties in the foreseeable future.

The net book values of the property, plant and equipment at valuation that would otherwise be stated in the financial statements had the assets been carried at cost less accumulated depreciation are as follows:

	Group		Company	
	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000
Freehold land	216	216	59	59
Long term leasehold land	55	56	55	56
Buildings	643	667	47	49
	914	939	161	164

### 14 Subsidiary companies

#### Company

	2003 RM'000	2002 RM'000
Unquoted shares, at cost Allowance for diminution in value of shares	23,025 (6,630)	23,025 (6,630)
	16,395	16,395

(Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 14 Subsidiary companies (continued)

The subsidiary companies are:

Holding in equity						
Name of company	Place of incorporation		the pany 2002 %	B subsi comp 2003 %	diary	Principal activities
Maica Wood Industries Sdn. Bhd.	Malaysia	64.4	64.4	Nil	Nil	Manufacture of knocked-down furniture parts and mouldings from rubber wood
Maicador Sdn. Bhd.	Malaysia	Nil	Nil	100	100	Manufacture of prefabricated doors and door frames
*Consolidated Leasing (M) Sdn. Bhd.	Malaysia	100	100	Nil	Nil	Investment holding and the financing of leases and hire purchase
*Consolidated Factoring (M) Sdn. Bhd.	Malaysia	Nil	Nil	91.9	87.8	Factoring of debts
*Maritime Credits (Malaysia) Sdn. Bhd.	Malaysia	Nil	Nil	100	100	Granting of commercial credits
*Pinaremas Sdn. Bhd.	Malaysia	100	100	Nil	Nil	Investment holding
*Syarikat Kilang Ayer Batu Kuala Kedah Sdn. Bhd.	Malaysia	Nil	Nil	75	75	Manufacture of ice blocks
*Modern Woodwork Sdn. Bhd.	Malaysia	100	100	Nil	Nil	Investment holding
*Suradamai Sdn. Bhd.	Malaysia	Nil	Nil	100	100	Dormant
*Ambang Arena Sdn. Bhd.	Malaysia	100	100	Nil	Nil	Dormant
*Maica (Shantou) Limited Company	People's Republic of China	100	100	Nil	Nil	Dormant

\* Not audited by PricewaterhouseCoopers

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 15 Associated companies

Group		Company	
2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000
696 (24)	696 (24)	696 (24)	696 (24)
672	672	672	672
716 713	617 713	0 0	0 0
2,101	2,002	672	672
2,402	2,303		
(301)	(301)		
2,101	2,002		
	2003 RM'000 696 (24) 672 716 713 2,101 2,402 (301)	2003       2002         RM'000       RM'000         696       696         (24)       (24)         672       672         716       617         713       713         2,101       2,002         2,402       2,303         (301)       (301)	2003       2002       2003         RM'000       RM'000       RM'000         696       696       696         (24)       (24)       (24)         672       672       672         716       617       0         713       713       0         2,101       2,002       672         2,402       2,303       (301)

The associated companies are:

	Place of	Holding in equity		Holding in equity		
Name of company	incorporation	2003 %	2002 %	Principal activities		
Maica Corporation (Aust) Pty. Ltd.	Australia	30	30	Dormant		
Mahakota Sdn. Bhd.	Malaysia	25.4	25.4	Woodworks manufacturer and dealer in timber and wood		

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 16 Investments

Group

	200	3	2002	
2002		Market		Market
RM'000	Cost	value	Cost	value
	RM'000	RM'000	RM'000	RM'000
Quoted shares in corporations, at cost				
- Malaysia	449	467	512	571
- Overseas	36	37	36	52
Total investment in shares	485	504	548	623
Unquoted shares in corporations, at cost Allowance for diminution in value of shares	1,282 (950)		1,282 (950)	
	332		332	
Total investment in shares	817		880	
Investment in club membership	25		25	
	842		905	

#### Company

2003		2002	2002	
	Market		Market	
Cost	value	Cost	value	
RM'000	RM'000	RM'000	RM'000	
449	467	512	571	
36	37	36	52	
485	504	548	623	
50 (50)		50 (50)		
0		0		
485		548		
	Cost RM'000 449 36 485 50 (50) 0	Cost RM'000         Market value RM'000           449         467           36         37           485         504           50         (50)           0         0	Market value RM'000         Cost RM'000           449         467         512           36         37         36           485         504         548           50         (50)         (50)           0         0         0	

(Company no: 8235 K) (Incorporated in Malaysia)

### Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 17 Inventories

Group

	2003 RM'000	2002 RM'000
At cost:		
Raw materials	1,611	2,117
Work in progress	2,535	3,514
Finished products	713	1,290
Consumable goods	327	1,122
At net realisable value:		
Finished products	142	0
	5,328	8,043

#### 18 Trade receivables

Group

	2003	2002
	RM'000	RM'000
Trade receivables	860	1,714
Allowance for doubtful debts	(632)	(633)
	228	1,081

All trade receivables are denominated in Ringgit Malaysia.

Concentration of credit risk with respect to trade and bills receivable are limited as the Group's customers are internationally dispersed. The management believes that no additional credit risk beyond amounts provided for collection losses is inherent in the Group's trade and bills receivables.

The credit terms extended to trade receivables ranged from payment in advance to 90 days.

#### 19 Bills receivable

The currency exposure profile of bills receivables is denominated as follows:-

	2003 RM'000
United States Dollar Australian Dollar	1,512 212
	1,724

(Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 20 Investment in finance leases

Group

	2003 RM'000	2002 RM'000
Amounts due:		
Within the next twelve months	229	231
Unearned lease income	(14)	(14)
	215	217
Portion not financed	0	0
	215	217
Allowance for doubtful debts	(215)	(217)
	0	0

#### 21 Hire-purchase receivables

#### Group

	2003 RM'000	2002 RM'000
Amounts due:		
Within the next twelve months	2,312	2,353
Unearned interest income	(702)	(698)
	1,610	1,655
Allowance for doubtful debts	(1,610)	(1,655)
	0	0

#### 22 **Factoring receivables**

#### Group

	2003 RM'000	2002 RM'000
Amounts financed Allowance for doubtful debts	805 (802)	921 (918)
	3	3

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 23 Other receivables, deposits and prepayments

	Grou	qu	Company		
	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000	
Other receivables	135	161	4	17	
Deposits	124	122	62	62	
Prepayments	154	89	0	3	
	413	372	66	82	
Allowance for doubtful debts	(30)	(30)	0	0	
	383	342	66	82	

#### 24 Amounts due from subsidiary companies

#### Company

	2003 RM'000	2002 RM'000
Amounts due from subsidiary companies Allowance for doubtful debts	7,974 (815)	7,902 (815)
	7,159	7,087

Amounts due from subsidiary companies are denominated in Ringgit Malaysia.

Amounts due from subsidiary companies are primarily interest free, unsecured advances with no fixed terms of repayment. Included in the amounts due from subsidiary companies is an advance to a subsidiary company, Maicador Sdn. Bhd., amounting to RM3,205,844 (2002: RM3,182,034) where interest is charged at the rate of 4% (2002: 4%) per annum.

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 25 Deposits, cash and bank balances

	Gro	up	Company		
	2003	2002	2003	2002	
	RM'000	RM'000	RM'000	RM'000	
Fixed deposits with licensed banks	59,535	59,197	55,506	55,292	
Cash and bank balances	1,130	580	325	205	
	60,665	59,777	55,831	55,497	

The effective interest rate as at balance sheet date of fixed deposits with licensed banks for the Group and Company ranged between 2.6% to 4.0% (2002: 2.6% to 3.2%) per annum.

The maturity of deposits of the Group and Company ranged between 30 to 365 days (2002: 30 to 90 days).

Deposits, cash and bank balances outstanding as at financial year end are all denominated in Ringgit Malaysia.

#### 26 Trade and other payables

	Gro	Group		
	2003	2002	2003	2002
	RM'000	RM'000	RM'000	RM'000
Trade payables	902	1,816	0	0
Other payables	647	465	23	41
Accruals	653	575	103	86
	2,202	2,856	126	127

The credit terms extended by trade and other payables ranged from 7 to 60 days.

The currency exposure profile of trade payables is as follows:

	2003 RM'000
Ringgit Malaysia Singapore Dollar	872 30
	902

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 27 Short term borrowing

#### Group

The short term borrowing is unsecured. The interest rates for the financial year ranged between 4.38% and 4.43% (2002: 4.18% and 4.59%) per annum.

The effective interest rate as at the financial year end is 4.38% per annum.

The short term borrowing is denominated in Ringgit Malaysia.

#### 28 Bank overdrafts

#### Group

	2003 RM'000	2002 RM'000
Secured Unsecured	2,038 146	2,028 265
	2,184	2,293

The secured portion of the bank overdrafts are secured by fixed charges over certain property, plant and equipment and floating charges over current assets of certain subsidiary companies (note 13).

The interest rates for the financial year ranged between 4.20% and 7.15% (2002: 4.20% and 8.05%) per annum.

The effective interest rates as at the financial year end ranged between 4.2% and 7.15% per annum.

The bank overdrafts are denominated in Ringgit Malaysia.

#### 29 Cash and cash equivalents

Cash and cash equivalents included in the cash flow statements comprise the following:

	Grou	q	Company		
	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000	
Fixed deposits with licensed banks Cash and bank balances	59,535 1,130	59,197 580	55,506 325	55,292 205	
	60,665	59,777	55,831	55,497	
Bank overdrafts (note 28)	(2,184)	(2,293)	0	0	
	58,481	57,484	55,831	55,497	

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 30 **Contingent liabilities**

	G	roup	Company		
	2003 RM'000	2002 RM'000	2003 RM'000	2002 RM'000	
Unsecured: Third party guarantees as security for banking and loan facilities granted to third party companies/certain subsidiary companies	0	0	0	14,525	

#### Segmental information 31

### Group

Primary reporting format - Business segments

	2003			2002				
	Manufac- turing of wood <u>products</u> RM'000	Investment <u>holding</u> RM'000	<u>Others</u> RM'000	<u>Total</u> RM'000	Manufac- turing of wood <u>products</u> RM'000	Investment <u>holding</u> RM'000	<u>Others</u> RM'000	<u>Total</u> RM'000
Revenue								
Total revenue Inter-segment	25,264	2,208	347	27,819	23,257	2,633	194	26,084
revenue	0	(431)	0	(431)	0	(424)	0	(424)
External revenue	25,264	1,777	347	27,388	23,257	2,209	194	25,660

(Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 31 Segmental information (continued)

#### Group

Primary reporting format - Business segments (continued)

	2003				2002			
	Manufac- turing of wood products RM'000	Investment <u>holding</u> RM'000	<u>Others</u> RM'000	<u>Total</u> RM'000	Manufac- turing of wood <u>products</u> RM'000	Investment <u>holding</u> RM'000	<u>Others</u> RM'000	<u>Total</u> RM'000
<u>Results</u>								
Segment results (external) Unallocated expense	(3,096)	478	(2)	(2,620) (926)	(3,149)	779	129	(2,241)
Loss from operations				(3,546)				(2,241)
Finance cost				(125)				(143)
Share of results of associated companies				149				(30)
Loss from ordinary activities before taxation				(3,522)				(2,414)
Taxation				(245)				(365)
Share of tax of associated companies				(50)				(10)
Loss from ordinary activities after taxation				(3,817)				(2,789)
Minority interests				1,188				1,303
Net loss for the								
financial year				(2,629)				(1,486)

(Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 31 Segmental information (continued)

#### Group

Primary reporting format - Business segments (continued)

		2003				2002		
	Manufac- turing of wood <u>products</u> RM'000	Investment <u>holding</u> RM'000	<u>Others</u> RM'000	<u>Total</u> RM'000	Manufac- turing of wood <u>products</u> RM'000	Investment <u>holding</u> RM'000	<u>Others</u> RM'000	<u>Total</u> RM'000
Other information								
Segment assets	19,818	66,144	6,338	92,300	23,878	65,960	6,202	96,040
Unallocated asset				3				926
Total assets				92,303				96,966
Segment liabilities	6,039	25	273	6,337	6,781	192	109	7,082
Unallocated liabilitie	es			446				546
Total liabilities				6,783				7,628
Capital expenditure	e	0	0	229	220	0	0	220
Depreciation	607	97	99	803	647	102	103	852
Non cash expense other than depred								
Provision for retirement benefit	ts <b>39</b>	4	0	43	16	3	0	19
Inventory written o	ff <b>0</b>	0	0	0	770	0	0	770
Allowance for doubtful debts	0	0	0	0	0	0	15	15
Share of the net profit or loss of associates accounted for under equity method	0	149	0	149	0	(30)	0	(30)

(Company no: 8235 K) (Incorporated in Malaysia)

# Notes to the financial statements for the financial year ended 31 March 2003 (continued)

#### 31 Segmental information (continued)

#### Primary reporting format - Business segment (continued)

Intersegment revenue represents management fees chargeable to subsidiary companies, interest income and rental income (note 6). Unallocated expense for the current financial year is in respect of goodwill written off (note 6). Segment assets consist of property, plant and equipment, operating assets and exclude tax recoverable. Segment liabilities represent operating liabilities and exclude taxation.

Capital expenditure comprises the additions to property, plant and equipment (note 13).

The activities of the Group are carried out in Malaysia and as such segmental reporting by geographical location is not presented.

The terms of the inter-segment revenue are established based on agreement between the parties.

#### 32 Significant related party transactions

In addition to related party disclosures mentioned elsewhere in the financial statements, other significant related party information is set out below:

#### Company

	2003 RM'000	2002 RM'000
Interest income from a subsidiary company: - Maicador Sdn. Bhd.	127	127
Rental income from a subsidiary company: - Maicador Sdn. Bhd.	26_	21
Management fees from subsidiary companies: - Consolidated Leasing (M) Sdn. Bhd. - Maicador Sdn. Bhd. - Maica Wood Industries Sdn. Bhd.	36 120 <u>120</u>	36 120 120

(Company no: 8235 K) (Incorporated in Malaysia)

# Statement by Directors pursuant to Section 169(15) of the Companies Act, 1965

We, Lim Jian Hoo and Thor Poh Seng, two of the Directors of Malaysia Aica Berhad, state that, in the opinion of the Directors, the financial statements set out on pages 7 to 37 are drawn up so as to give a true and fair view of the state of affairs of the Group and of the Company as at 31 March 2003 and of the results and cash flows of the Group and of the Company for the financial year ended on that date in accordance with the applicable approved accounting standards in Malaysia and the provisions of the Companies Act, 1965.

Signed on behalf of the Board of Directors in accordance with their resolution dated 22 July 2003.

Lim Jian Hoo Director

Thor Poh Seng Director

# Statutory declaration pursuant to Section 169(16) of the Companies Act, 1965

I, Teoh Beng Chong, the officer primarily responsible for the financial management of Malaysia Aica Berhad, do solemnly and sincerely declare that to the best of my knowledge and belief the financial statements set out on pages 7 to 37 are, in my opinion, correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

#### **Teoh Beng Chong**

Subscribed and solemnly declared at Penang on 22 July 2003.

Before me

Chai Choon Kiat Commissioner for Oaths